

COMMUNITY PLANS

A standard PROTECTED format for updating plans

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To be eligible for funding under the Supporting Communities Partnership Initiative (SCPI), this template must be completed. Similar to the original process, the updated Community Plan must include the nine SCPI elements: Geographic Area, Community Plan Development and Implementation Process, Objectives, Sustainability, Communication Strategy, Assets and Gaps, Priorities, Community Contribution, and Evaluation. This update is intended to be streamlined and build on the existing Community Plan and the Community Plan Assessment. Please review the accompanying Guide to Community Plan Update, which should provide assistance in completing this template.

1) Geographic Area

a) Community name: Peterborough City and County

b) Have the geographic boundaries changed from the original Community Plan?

No

If yes, please describe how
and why (e.g. amalgamation)

c) Please list all of the cities/communities/municipalities/townships that will be covered by the Community Plan (if possible, please attach a map): City of Peterborough, County of Peterborough including 8 townships: North Kawartha, Galway-Cavendish-Harvey, Belmont-Methuen-Havelock, Asphodel-Norwood, Douro-Dummer, Smith-Ennismore-Lakefield, Otonabee-South Monaghan, and Cavan-Millbrook-North Monaghan (see appendix A for map).

d) Please estimate the total community population that will be covered by the updated Community Plan 125,680 and provide the source (e.g. Stats Can) StatsCan (2001 census) .

2) Community Plan Development and Implementation

The community must identify the representatives involved in the process to update and implement the Community Plan. It is important that the plan accurately reflects the specific needs of all members within the community, in particular, those of Aboriginal people and youth. It is also important that in the implementation of the plan that funding for projects focused on meeting the needs of homeless or at risk Aboriginal people and youth reflects the demographics of the community. *Therefore, the confirmation of attendance by and active participation of local Aboriginal people and youth (individuals and/or organizations) in planning and implementation is required for plan approval.* Promising approaches to improve the inclusiveness of the process can be found in the Guide to Community Plan Updates.

Community Plan Update:

a) Please identify the individuals involved in the Community Plan update, including their name (wherever possible), and where applicable, the organization or group they represent. Please identify the type(s) of organization(s) or group(s) represented from the drop down list below. If large group consultation or meeting is held, it would be sufficient to just note an approximate number of representatives in the name field, with their corresponding organization noted.

Name of Individual (when possible)	Organization	Type(s) Who they represent
Eric Auliff	Realtor	Private Sector Other, please describe
Shelley Ballantine	Salvation Army	Faith Groups Other, please describe
Katherine Blackwood	Kawartha Participation Project, Affordable Housing Action Committee (AHAC) and Services Sub-committee.	Persons with Disabilities Other, please describe
Bob Bowers	Community Member	Persons with Disabilities

		Other, please describe
Dorothy Boddy	AHAC Supply Committee	Non-Profit/Non-governmental funding organizations Other, please describe
Jean Burkholder	Social Policy Initiatives Committee	Non-Profit/Non-governmental funding organizations Other, please describe
Margaret Anne Cooper	Community Member	Click Here To Choose Other, please describe
John Devan	AHAC and AHAC Supply Sub-Committee	Non-Profit/Non-governmental funding organizations Other, please describe
Nancy Fairweather	Rural Outreach Centre (Buckhorn)	Victims of Domestic Violence Other, please describe
Mark Graham	Canadian Mental Health Assn. and Warming Room	People with Mental Health Problems Other, please describe
David Haw	Youth Emergency Shelter	Youth at Risk Other, please describe
Luanne Kennedy	YWCA	Victims of Domestic Violence Other, please describe
John Martyn	AHAC, AHAC Supply Committee, Peterborough Community Housing Development Corp., Peterborough Affordable Housing Foundation	Non-Profit/Non-governmental funding organizations Other, please describe
Bill McNabb	Brock Mission	Homeless Individuals/families Other, please describe
John Bennett	Habitat for Humanity, Norwood Lions Club	Service Clubs Other, please describe Private Business
Cindy Moser Barbara Beck	AHAC Funding Committee	Click Here To Choose Other, please describe Members of CAB
Margaret McCutcheon	Peterborough Social Planning Council	Non-Profit/Non-governmental funding organizations Other, please describe
Rosemary O'Donnell	Housing Resource Centre, AHAC and AHAC Services and Policy & Issues Committees	Homeless Individuals/families Other, please describe
Elisabeth Orsten	AHAC Services Management	Click Here To Choose

	Committee	Other, please describe
George Pappas	Township of Douro-Dummer, AHAC	Municipal Govt. Other, please describe Private Business
Sarah Lamble	Peterborough Coalition Against Poverty	Non-Profit/Non-governmental funding organizations Other, please describe College Student
Karen Hjort Jensen	YWCA	Victims of Domestic Violence Other, please describe transition housing provider
Casey Ready	Community Counselling & Resource Centre, AHAC, PHAF	Homeless Individuals/families Other, please describe Non-profit Foundation
Gillian Sandeman	AHAC Services Committee, Kairos Lakefield & District Affordable Housing Group	Homeless Individuals/families Other, please describe social housing provider
Peggy Shaughnessy	Whitepath Consulting	Aboriginal Other, please describe Private Sector & Offenders
Lenard Hall	Whitepath Consulting	Aboriginal Other, please describe Private Sector & Offenders
Thom Thornhill	AHAC Supply Committee	Private Sector Other, please describe
Don White	Kiwanis Club of Scotts Plains Housing	Service Clubs Other, please describe social housing provider
Carol Winter	Peterborough Coalition for Social Justice	Non-Profit/Non-governmental funding organizations Other, please describe
Tom Young	Social Policy Initiatives Committee	Persons with Disabilities Other, please describe
Cindi Zwicker	City of Peterborough	Municipal Govt. Other, please describe
Patricia Knapp	City of Peterborough	Municipal Govt. Other, please describe
Focus Groups (30 representatives comprising youth, youth at risk, aboriginals, low income families, and adults living in shelters)	Citizens	Other Other, please describe Aboriginal, Youth, Family and Adults at risk

b) Please identify the Aboriginal organizations and or people involved in the Community Plan update, including their name (wherever possible), and where applicable, the organization or group they represent. Also please identify their role from the drop down list below and provide a description of the extent of their involvement. If large group consultation or meeting is held, it would be sufficient to just note an approximate number of representatives in the name field, with their corresponding organization noted.

Specific Involvement of **Aboriginal Organizations and/or People**

Name of Representative (when possible)	Organization	Role in Plan Development	Description of the extent of their involvement
<i>Peggy Shaughnessy</i>	<i>Whitepath Consulting</i>	<input checked="" type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input checked="" type="checkbox"/> Other, please describe <i>Assistance in obtaining aboriginal representation</i>	<i>Participant in community consultation attended focus group. Provided input on Corrections returnees</i>
Lenard Hall	Whitepath Consulting	<input checked="" type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	Participant in community consultation
<i>Pat Powell</i>	<i>Native Learning Centre</i>	<input checked="" type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	<i>Focus Group. Provided input on literacy issues of homeless.</i>
<i>Julie McCourt</i>	<i>Nijkiwendidaa</i>	<input checked="" type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	<i>Telephone Consultation. Provided advice on housing, transition requirements and healing circle needs</i>
<i>Joanne Gould</i>	<i>Kajita Mikan</i>	<input checked="" type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	<i>Telephone Consultation Provided information on aboriginal culture and need for sensitivity.</i>
<i>Drew Taylor</i>	<i>Artist</i>	<input checked="" type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input checked="" type="checkbox"/> Other, please describe <i>email consultation and recommendation</i>	<i>Provided guidance for obtaining aboriginal representation.</i>
<i>Alice Williams</i>	<i>Curve Lake Band</i>	<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input checked="" type="checkbox"/> Other, please describe <i>Assistance in</i>	<i>Provided point of view of band elder</i>

		<i>in obtaining aboriginal representation</i>	
		<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	
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		<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	

c) Please identify the youth or youth serving organizations involved in the Community Plan update, including their name (wherever possible), and where applicable, the organization or group they represent. Also please identify their role from the drop down list below and provide a description of the extent of their involvement. If large group consultation or meeting is held, it would be sufficient to just note an approximate number of representatives in the name field, with their corresponding organization noted.

Specific Involvement of Youth or Youth Serving Organizations

Name of Individual (when possible)	Organization represented	Role in Plan Development	Description of the extent of their involvement
David Haw	Youth Emergency Shelter	<input checked="" type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	Participant in community consultation; member of Task Force to Review Status of 2001-2003 Community Plan
Sarah Lamble	Peterborough Coalitio	<input checked="" type="checkbox"/> Needs identification	Participant in community consultation

		<input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	
		<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	
		<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	

Plan Implementation:

d) Please indicate the delivery model the community will utilize.

- Shared delivery model
- Community entity model (Name of Entity)

e) Please provide a description of the general process for the implementation of the community plan (narrative or in an attached flow chart or org chart): CAB will identify projects that clearly address the objectives, priorities and eligibility criteria of the National Homelessness Initiative. Additionally, CAB will facilitate the development of specific proposals with candidates for funding. Also, during this period, the CAB will finalizes its Request for Proposals (RFP) policy and procedure for fund distribution and establish funding selection criteria specific to the objectives identified in the Community Plan (see appendix B for draft RFP information).

While awaiting approval of the Plan, the AHAC Funding Committee will work with the City of Peterborough's Department of Social Services to review other major sources of funds for homelessness projects. Together, the City staff and CAB will identify which other priorities may best be addressed and funded through the various programs administered by the municipality.

Pending AHAC's acquisition of sufficient resources, AHAC will support the implementation of the community plan, throughout the implementation period, by working with the agencies and groups delivering services, focusing primarily on resource development, planning and evaluation.

The CAB will also hold an information session for community organizations interested in sybmitting a proposal to clarify and support the proposal process. The call for proposals will be advertised in local news media; posted on the City of Peterborough's web-site with links to the Affordble Housing Action Committee page, and sent directly to known local

organizations that may be interested in submitting proposals. Proposals will be reviewed by CAB according to the priorities and the process criteria with emphasis on clear outcome measurements. The selection process will be finalized by mid-February and communicated to the local HRDC Program Officer.

The Affordable Housing Action Committee will monitor implementation overall, with an emphasis on outcomes and will take responsibility for priorities related to advocacy, policy analysis and change, public education and accountability. Much of this work will be accomplished through AHAC sub-committees: Funding, Services, Supply and Policy & Issues. AHAC will continue to review semi-annual and annual reports on successful projects and will ensure that aboriginal, youth and other designated groups have opportunities to assess how well the Community Plan addresses their needs through on-going community consultations, focus groups and youth and aboriginal representation on CAB.

f) If possible, please identify the individuals that will be involved in either approving projects (in the case of Community Entities) or recommending projects for approval (in the case of Shared Delivery). This should include their name (wherever possible), and where applicable, the organization or group they represent. Please identify the type(s) of organization(s) or group(s) from the drop down list below:

Name of Individual	Organization	Type(s) Who they represent
<i>Barbara Beck</i>	<i>Community Advisory Board</i>	Other Other, please describe <i>Community Member</i>
<i>Cindy Moser</i>	<i>Community Advisory Board</i>	Click Here To Choose Other, please describe <i>Community Member</i>
<i>Joanne Richmond</i>	<i>Community Advisory Board</i>	Click Here To Choose Other, please describe <i>Community Member</i>
<i>Kathryn Waugh</i>	<i>Community Advisory Board</i>	Other Other, please describe <i>Community Member and served until 28 November 2003</i>
<i>Heather Karkheck</i>	<i>Community Advisory Board / United Way</i>	Youth at Risk Other, please describe
		Click Here To Choose Other, please describe
		Click Here To Choose

		Other, please describe
		Click Here To Choose Other, please describe
		Click Here To Choose Other, please describe
		Click Here To Choose Other, please describe

g) Please identify the Aboriginal people or organizations that will be involved in the implementation of the community plan. This should include their name (wherever possible), and where applicable, the organization or group they represent and their anticipated role in plan implementation.

Specific Involvement of Aboriginal People or Organizations

Name of Individual (when possible)	Organization represented	Anticipated Role in Plan Implementation
CAB has consulted with local Aboriginal agencies in the development of the Community Plan Update. A potential member for CAB has been identified.	Groups are identified above in section 2 b)	<input checked="" type="checkbox"/> Proposal review <input checked="" type="checkbox"/> Recommendations and/or decisions on funding allocations <input checked="" type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
		<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
		<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
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		<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe

h) Please identify the youth or youth serving organizations that will be involved in the implementation of the community plan. This should include their name (wherever possible), and where applicable, the organization or group they represent and their anticipated role in plan implementation.

Specific Involvement of Youth or Youth Serving Organizations

Name of Individual (when possible)	Organization represented	Anticipated Role in Plan Implementation
Heather Karkheck	United Way Youth leadership	<input checked="" type="checkbox"/> Proposal review

	Coordinator	<input checked="" type="checkbox"/> Recommendations and/or decisions on funding allocations <input checked="" type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
		<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
		<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
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		<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations

		<input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
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3) Overall Objectives

Please describe the overall objectives the community expects to achieve by March 31, 2006 through the implementation of the Community Plan. The community's objectives should be supportive of the Government of Canada's long-term objectives on homelessness (listed below) and should contribute to the sustainability of community efforts.

Please note: when identifying the community's priorities in section 7, it is important that the expected outcomes of the priorities are supportive of the community's objectives listed below.

Homelessness Initiative Strategic Objectives

1. To develop a comprehensive continuum of supports to help homeless Canadians move out of the cycle of homelessness and prevent those at-risk from falling into homelessness by providing communities with the tools to develop a range of interventions to stabilize the living arrangements of homeless individuals and families—encouraging self-sufficiency where possible—and prevent those at-risk from falling into homelessness.
2. To ensure sustainable capacity of communities to address homelessness by enhancing community leadership and broadening ownership, by the public, non-profit and private sectors, on the issue of homelessness in Canada.

Community Plan Objectives

1. Housing Retention/Homelessness Prevention:
(addresses NHI Objective 1)

To ensure programs, services and advocacy measures are in place to help people at risk retain their housing in order to prevent homelessness.

2. Outreach, Support and Aftercare Services:

(addresses NHI Objective 1 by aiding in stabilizing living arrangements and encouraging self sufficiency)

To ensure the adequate supply and sustainable funding of outreach, support and aftercare services — designed to be coordinated, accessible, seamless, 24/7 and client-centred — in order to move people off the streets and, perhaps via emergency and transitional housing, into permanent housing.

3. Emergency Housing:

(addresses NHI Objective 1 by providing a component to the range of support services).

To ensure the adequate supply and sustainable funding of emergency housing that meets the needs of all client groups (e.g., single men, single women, abused women/children, families, single-parent families, youth, Aboriginal people, new immigrants, people with mental and/or physical disabilities, etc.).

4. Transitional Housing:

(addresses NHI Objective 1 by improving the range of services and breaking the cycle of homelessness).

To ensure the adequate supply and sustainable funding of transitional housing that meets the needs of all client groups (e.g., people coming out of correctional facilities, people coming out of health facilities, people leaving emergency shelters, etc.).

5. Supportive Housing:

(addresses NHI Objective 1 by providing a needed component to the full range of service for clients at risk).

To ensure the adequate supply and sustainable funding of supportive housing that meets the needs of all client groups.

6. Permanent Housing:

To ensure that all residents in the City and County of Peterborough have safe, adequate, affordable, accessible and sustainable housing.

7. Accountability and Inclusive Decision-Making:

(addresses NHI Objective 2 by improving sustainability and leadership).

To ensure that the process for identifying gaps, determining priorities and funding programs and services within the system that serves the needs of the homeless and housing insecure is inclusive, transparent and built upon solid accountability measures.

8. Public Awareness and Community Support:
(addresses NHI Objective 2 by improving leadership and community awareness).

To ensure that the broader community is aware of, and sensitive to, homelessness and housing insecurity issues in order to gain its support (monetary and non-monetary) for programs and services.

9. Community Capacity:
(addresses NHI Objective 2)

To ensure that the community has the capacity to develop and deliver a meaningful, appropriate and sustainable response to homelessness and housing insecurity.

10.

11.

12.

4) Supports to Sustainability - Partnerships and Community Capacity Building

Partnership development and community capacity building are viewed as essential elements to achieving the Homelessness Initiative's (HI) overall objective of ensuring the sustainable capacity of communities to address homelessness.

Accordingly, this section aims to assist in the identification of community projects and/or activities that will contribute to partnership development, capacity building, and ultimately sustainability. *Therefore, please consider these results when completing Section Six on Assets and Gaps and Section Seven on Priorities.*

Additional references and/or sustainability tools may be found in the:

- sustainability section of the community plan assessment,
- sustainability section of the Guide to Community Plan Updates, and
- assessment tools on partnerships and community capacity in the Appendix.

Partnerships Strategy

Partnerships are a key component of a community’s sustainability strategy. They assist in strengthening and enhancing projects, as well as the community process.

The guide lists the steps in the development of a Partnerships Strategy, with the goal of expanding existing partnerships and creating new ones.

The following questions will assist communities in identifying some initial areas for further partnership development.

a) In Section Two (Community Plan Development and Implementation Process), partners were identified that were involved in the process taken to update the Community Plan and that will be involved in the implementation. Please indicate if there is a need to enhance some of these existing partnerships.

No
Other (please explain)

If yes, please list one or more *existing* partnerships in the community process and/or at the project level and some ways it could be further developed to fill the gaps:

Existing Partnership	Activities that will enhance the partnership
Affordable Housing Action Committee and its sub-committees. AHAC includes wide range of partners such as the City and County Councillor service providers (homelessness, senior's services, family and children's services, social housing), private developers/contractors, and individual citizens.	Addition of or increase in representation from Aboriginal, youth, corrections and health sectors.

<p>Agency Management Network - City-County Social Services, Brock Mission, Housing Resource Centre, Youth Emergency Shelter, YWCA, Family Shelter, Canadian Mental Health Assn., Rural Outreach Centre and Salvation Army</p>	<p>Collaborative proposals and projects; greater consistency in participation; and increased resource sharing. Development of protocols with local medical and correctional facilities re. discharge planning and implementation.</p>
<p>Minimum Barrier Shelter Working Group - includes addiction, hospital, shelter, mental health, women's transitional housing, faith group anti-poverty advocates and other representatives</p>	<p>Staff support to address resource needs; review, consultation and finalization of business plan; confirmation of operator; identification and recruitment of funding partners</p>
<p>Warming Room and Victorian Order of Nurses provide some on-site nursing services</p>	<p>Additional medical services, including a visiting doctor, retired doctor, or other medical professionals are required.</p>
<p>211 Committee - includes Information Bureau, United Way, Telecare, local homelessness agencies and others</p>	<p>Additional planning to develop a proposal and plan that will ensure 24/7 access to emergency services as well as community information</p>
<p>Peterborough Affordable Housing Foundation (a no-profit foundation to provide funding and advice on low income housing) and private sector (planned giving consultants, financial institutions etc.)</p>	<p>Mass marketing of the Foundation</p>
<p>Peterborough Community Housing Development Corporation and Community Counselling & Resource Centre partnering in development of Family Shelter using former RCMP building.</p>	<p>Agreement on a funding model and development of a sustainability plan</p>
<p>Federal, Provincial, and Municipal governments and community funding bodies (i.e. United Way and Service Clubs) funding and in-kind donations involving local agencies, networks and committees.</p>	<p>Establishment of a local Homelessness Funding Network</p>
<p></p>	<p></p>
<p></p>	<p></p>
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b) In this section please identify potential *new* partners, who are currently not involved in the development or implementation of the Community Plan and/or in projects, which you would like to engage (for example, as partners on specific projects, liaisons with other groups, strategic advisors, etc...Please see the Guide for more examples). It is recognized that this is a long-term goal, which may not be possible to fully achieve over the three years of the initiative.

Potential Partners	Where possible, please identify the specific organization	Potential Partners	Where possible, please identify the specific organization
<input checked="" type="checkbox"/> Federal Govt.	<i>Health Canada Indian and Northern Affairs</i>	<input checked="" type="checkbox"/> Provincial Govt.	<i>Ministry of Municipal Affairs; Health & Long-Term Care; District Health Council; Corrections Canada</i>
<input checked="" type="checkbox"/> Municipal Govt.	<i>Townships</i>	<input checked="" type="checkbox"/> Non-Profit/Non-governmental organizations	<i>New Canadians Centre, Red Cross</i>
<input checked="" type="checkbox"/> Private Sector	<i>Landlord Association; Greater Peterborough Area Economic Development Corporation</i>	<input checked="" type="checkbox"/> Universities/ Colleges	
<input checked="" type="checkbox"/> Service Clubs		<input checked="" type="checkbox"/> Faith Groups	
<input checked="" type="checkbox"/> Media		<input checked="" type="checkbox"/> Unions	
<input checked="" type="checkbox"/> Homeless Individuals/families	<i>Five Counties Low Income Families Together, Ptbo Coalition Against Poverty;</i>	<input checked="" type="checkbox"/> Aboriginal groups	<i>Curve Lake & Hiawatha First Nations; Nijkiwendidaa Anishnaabe Kewag Services Circle</i>
<input checked="" type="checkbox"/> Offenders/Ex-offenders	<i>John Howard Society, Elizabeth Fry Society</i>	<input checked="" type="checkbox"/> People with Addictions	<i>FourCast</i>

<input checked="" type="checkbox"/> Persons with Disabilities	<i>Peterborough ODSP Action Group</i>	<input type="checkbox"/> People with FAS/FAE	
<input checked="" type="checkbox"/> People with HIV/AIDS	<i>Peterborough Aids Resource Network</i>	<input checked="" type="checkbox"/> People with Mental Health Problems	
<input type="checkbox"/> People in the Sex Trade		<input checked="" type="checkbox"/> Recent Refugees/ Immigrants	<i>Casa Maria, Community & Race Relations Committee</i>
<input checked="" type="checkbox"/> Victims of Domestic Violence	<i>Victim Witness Assistance</i>	<input type="checkbox"/> Visible Minorities	
<input checked="" type="checkbox"/> Youth at Risk	<i>High Schools, CAS</i>	<input checked="" type="checkbox"/> Other (please describe) : elderly at risk	<i>Abuse Prevention of Older Adults Network</i>

c) Based on the above list of potential *new* partners, please identify some priorities for new partnerships and what they could contribute to enhancing the community process, projects or fill gaps. (Note: this information can be utilized in Section 6 on Assets and Gaps)

New Partner (Please list up to five sectors with whom partnerships may help address community priorities)	How they could contribute to enhance community process, projects or fill gaps?
<i>Homeless (or recently homeless) families and individuals</i>	<i>Helping to ensure accountability; providing more input into priorities and assessing outcomes</i>
<i>Agencies/organizations involved with offenders.</i>	<i>Discharge planning to decrease incidence of homelessness among people released from correctional institutions.</i>
<i>Landlords (especially in rural areas)</i>	<i>increased use of rent supplements to enable people to stay in rural communities and avoid homelessness</i>
<i>Organizations working with youth, ex-offenders, existing transitional housing providers and potential funders..</i>	<i>Further analysis of need and community capacity to develop additional transitional housing for ex-offenders. Development of business plan.</i>
<i>Aboriginal Agencies</i>	<i>Provide support and guidance for people under release from corrections</i>
Homelessness Funders Table	An informal network of funding agencies and governments to review existing contributions and capacities, resource needs and priorities so that the most efficient use is made of funding sources matched to needs.

Community Capacity

Developing community capacity is an ongoing process that strengthens the capacity of individuals, agencies, networks, and the broader community to develop a meaningful and sustainable response to homelessness.

d) In your Community Plan Update process, please indicate which of the following areas of community capacity were identified as priorities for further development?

Areas of community capacity building
<input checked="" type="checkbox"/> Support agencies to continue to develop the necessary skills and tools to develop and manage projects <input checked="" type="checkbox"/> Support agencies to partner with other community groups to achieve common goals and provide better service to clients <input checked="" type="checkbox"/> Assist agencies to develop networks to undertake joint activities and coordinate their services <input checked="" type="checkbox"/> Help agencies and networks to actively participate in the community planning and implementation processes <input checked="" type="checkbox"/> Support agency networks to work with other sectors to achieve common goals and provide better service to clients <input checked="" type="checkbox"/> In the community response to homelessness, develop a process which is more broadly focussed than just SCPI and homelessness services <input checked="" type="checkbox"/> Actively expand the range of funders and potential contributors at community planning and implementation tables <input checked="" type="checkbox"/> Further develop federal/provincial/municipal collaboration <input checked="" type="checkbox"/> Seek out innovative funding partnerships <input checked="" type="checkbox"/> Link agencies and networks with potential partners for funding and other resources <input checked="" type="checkbox"/> Promote best practices in project development, management and sustainability (e.g. seminar on leveraging funding) <input checked="" type="checkbox"/> Further develop community awareness of homelessness <input checked="" type="checkbox"/> Further develop a common vision and community ownership of homelessness issues and solutions <input checked="" type="checkbox"/> Further develop leadership of community processes to maintain momentum

Develop a Sustainability Sub-committee and workplan
 Link with other community involvement tables (e.g. Success by Six, Vibrant Communities, Safe Communities, etc.) to complement efforts
 Marketing the concept of socio-economic development for sustainability of projects
 Implement and/or maintain HIFIS
 Undertake research projects
 Improve data management with in community
 Others, please list:
 Develop stronger linkages with rural organizations such as Women's Insitute, Community Care Peterborough, service clubs, housing development corporations to improve knowledge of and access to programs/services.

e) Please select two or three key areas for initial action and, where possible, the corresponding activities needed to strengthen the capacity of the community. (Note: this information can be utilized in Section 6 on Assets and Gaps)

Priorities	Activities
<i>Seek out innovative funding partnerships. Link agencies and networks with potential partners for funding and other resources.</i>	<i>AHAC to continue to provide resource development support (eg. training, information, direct assistance with writing proposals, making direct contacts).</i>
<i>Actively expand the range of funders and potential contributors at community planning and implementation tables..</i>	<i>Formation of homelessness Funders Network</i>
<i>Develop a sustainability workplan (but not necessarily a sub-committee) for emergency services and shelters.</i>	<i>Municipality and AHAC to work with agencies to develop and implement plans to increase stability of programs and services.</i>
Improve data management within community. Implement HIFIS and train shelter staff	Municipality to complete study of monitoring and evaluation instruments for measuring outcomes of homelessness funding, in consultation with agencies. Common information management tools to be developed and implemented to help ensure case is effectively made for continued &/or increased funding.

f) Please summarize the community’s proposed policy/strategy for projects proposals that are expected to have funding needs beyond the end of the Initiative: The CAB will address viable sustainability plans as a component of the RFP process. All applicants will be required to submit detailed workplans that outline the process they will use to realize greater sustainability. The CAB will suggest that sustainability be added to the agenda of the Agency Management Network meetings with representation from all service providers in receipt of SCPI and other short term funding participating. The need to sustain various emergency, outreach and transition projects will be appreciably reduced by successful intervention and retention programs and by anticipated increases in income assistance programs and minimum wages. AHAC will continue to assist organizations to access new sources of funds and will provide training in the development and successful realization of sustainability plans.

and how this policy/strategy may apply to projects that will be renewed from the first phase of the Initiative: In addition to the above strategies, the CAB will review efforts to realize sustainability to date.

5) Communication Strategy

A coordinated and effective communications strategy for the Community Plan development and implementation process is an important element in the success and the sustainability of a community’s efforts on homelessness. Communications helps ensure that individuals and community agencies have the opportunity to be involved in the community plan, are able to have free access to the Community Plan and can obtain information on calls for proposals related to funding-specific initiatives within the plan’s list of priorities. Furthermore, the community’s communications strategy should help foster community support for the process, increase partnerships and public awareness, and address NIMBYism, etc... thereby contributing to the sustainability of the community effort. For examples of effective communications activities please see the Guide to Community Plan Updates.

a) Please describe the objectives of the community's communications plan and the corresponding activities (Note: this information can be utilized in Section 6 on Assets and Gaps):

Objectives of the Communications Plan	Corresponding Activities	Target Group (where applicable)
<i>Ensure Accountability with a fair, transparent and equitable process.</i>	<i>Public advertising of the Request for Proposals process which will be based on the City's RFP procedure; direct notification of local providers; information session. An RFP process will be finalized and communicated to the community. Public reporting on the implementation of the Plan with the publication and distribution of semi-annual and annual reports.</i>	<i>All of the above Other, please describe:</i>
<i>Increased awareness of homelessness, its causes and possible solutions.</i>	<i>Hold series of public education activities during National Homelessness Week each year.</i>	<i>All of the above Other, please describe:</i>
<i>Improve knowledge of local services for homeless and housing insecure.</i>	<i>Support development of Housing Peterborough web-site.</i>	<i>All of the above Other, please describe:</i>
<i>Community Awareness of affordable housing issues</i>	<i>Series of articles in local papers</i>	<i>All of the above Other, please describe:</i>
<i>Aboriginal engagement</i>	<i>Focus groups, continued consultations</i>	<i>Aboriginal Other, please describe:</i>
<i>Youth engagement</i>	<i>focus groups and continued consultation with Youth Council</i>	<i>Youth at Risk Other, please describe:</i>
<i>Political and business leaders</i>	<i>Provision of Homelessness Maze simulation.</i>	<i>Homeless Individuals/Families Other, please describe:</i>
<i>Political and community leaders</i>	<i>Advise and report to City and County Councils on regular basis. Post community plan on local web-sites (City, Housing Peterborough, etc.) Mayor's Annual Dinner on Affordable Housing</i>	<i>Homeless Individuals/Families Other, please describe: People of low to moderate income</i>
		<i>Click Here To Choose</i>

		Other, please describe:
		<i>Click Here To Choose</i> Other, please describe:
		<i>Click Here To Choose</i> Other, please describe:
		<i>Click Here To Choose</i> Other, please describe:
		<i>Click Here To Choose</i> Other, please describe:
		<i>Click Here To Choose</i> Other, please describe:

b) Please briefly outline the process and schedule for reporting to the community and stakeholders, including governments, on progress toward achieving the plan’s objectives or modifications to the plan’s priorities based on changing needs in the community:

The practice of compiling, producing and distributing reports at six-month intervals will continue. To date, extensive reports have been produced, under the mandate of AHAC's Services Sub-committee. Data has been collected from all local agencies in receipt of funds to serve the homeless. Client data, funding information and some analysis of trends and emerging issues has been included.

6) Assets and Gaps

The community must review the assets and gaps described in the original plan and update them based on present needs. This could include assets and gaps in the areas of sheltering facilities, support service facilities, services, partnership or community capacity building activities, communication or public awareness activities, research, and information management (e.g. Homeless Individuals and Families Information System (HIFIS)). This may involve physical gaps such as new facilities (i.e. transitional houses) and renovations (i.e. installment of showers and laundry facilities in a drop-in centre), but could also include less tangible needs such as a community capacity coordinator, or a community life-skills program.

As this is an inventory of all community needs related to homelessness, the items identified may not necessarily be eligible for SCPI funding (i.e. affordable housing). The findings should be included in the following summary tables of assets and gaps. Where applicable, please quantify the gap by identifying the number beds, units, facilities or services required. If possible, please identify where along the continuum of supports the gap corresponds: emergency (short-term), transitional (moving

people towards self-sufficiency), supportive (long-term) and/or prevention (preventing those at-risk of homelessness from becoming homeless).

Assets	Gaps	Areas of Intervention (please select from the drop down list – note that a gap may address a number of areas)	E m e r g e n c y	T r a n s i t i o n a l	S u p p o r t i v e	P r e v e n t a t i v e
<p><i>Affordable Housing</i> > 2103 assisted housing units (at May 2003) Within past 2-3 years: > 30 new private sector affordable housing units > 60 new 'more affordable' non-profit units completed or approved (PCHDC)</p>	<p>> acute shortage of decent, affordable rental stock; thousands of affordable housing units required. Market has not responded at all. See appendix C for recent Demand and Supply Analysis Report.</p>	<p><i>Click Here To Choose</i> Other, please describe <i>permanent affordable housing</i></p>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<p><i>Greater availability of housing-related emergency assistance (ie. Emergency Assistance Fund; Social Services' discretionary fund)</i></p>	<p><i>Coordinated access; 24/7 access to some sources; inadequate amount of funding. Eligibility criteria acts as barrier to some people due to source of income and other factors. Inadequate incomes continue to create new & increased demand for emergency assistance.</i></p>	<p><i>Support Services</i> Other, please describe</p>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<p><i>A range of housing-related services and services for people</i></p>	<p><i>Health and social services are under-resourced. Waiting lists,</i></p>	<p><i>Support Services</i> Other, please describe</p>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>

<i>who are homeless or housing insecure are in place (ie. health, mental health, legal representation, family and individual counselling, credit counselling, food and clothing programs, education and skills training).</i>	<i>reductions in service are common/the norm. Education and skills training opportunities for youth needs increased support.</i>					
<i>Community awareness, understanding and support has grown considerably.</i>	<i>Continuing public education required to address stigma associated with homelessness and to inform and encourage community response.</i>	<i>Communication/Public Awareness Other, please describe</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<i>Coordinated service planning and outreach by local government and community agencies continues to improve.</i>	<i>Significant gaps remain (ie. in some rural areas, in shelters, on streets and in transitional housing); system is fragmented. Estimated shortage of 5 FTE outreach/aftercare workers (among YES, Brock and HRC alone).</i>	<i>Partnerships/Capacity Building Other, please describe</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	<i>Public transportation not available in most of County and inadequate in City.</i>	<i>Other Other, please describe</i>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<i>Range of shelters exist: Youth Emergency Shelter - 30 beds Brock Mission . Kingan House - 33 beds . Cameron House - 17 beds . YWCA Crossroads - 30 beds . Family Shelter - 6-8 beds . Rural Outreach Centre - 1 unit . Warming Room - capacity varies;</i>	<i>Additional Beds Required Brock Mission . Kingan House - 33 beds . Cameron House - 17 beds . Family Shelter - 10 beds Significant gap in amount of operational funding and stability of funding. Shortage of support workers, especially for</i>	<i>Housing Facilities Other, please describe</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<p><i>open for 4 months last winter</i> <i>Acquisition of former RCMP building for conversion to Family Shelter.</i> <i>Operational funding improved for shelters with per diems now approved for clients not eligible for social assistance.</i></p>	<p><i>aftercare/housing retention.</i> <i>Warming Room totally reliant of short-term funding sources and community donations.</i> <i>Distance to rural areas. Dearth of accessible motels for emergency accommodation. Alternative sustainable model(s) of emergency accommodation in rural areas.</i></p>					
<p><i>A number of transitional housing units in place:</i> <i>YWCA Centennial Cres. - 40 units</i> <i>Abbott House for youth - 12 beds</i> <i>Casa Maria for refugees - 4 units</i> <i>Ozanam House for men with addictions - 6 beds</i> <i>Edmison House for federal parolees - 19 beds</i> <i>Some progress made on plan for a minimum barrier shelter.</i></p>	<p><i>Minimum Barrier Shelter/housing for homeless with severe substance abuse &/or mental illness.</i> <i>Long waiting list for all transitional housing. More second stage housing for abused women.</i> <i>Support services inadequate.</i></p>	<p><i>Support Facilities</i> <i>Other, please describe</i></p>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<p><i>There is a range of supportive housing/housing with supports:</i> <i>. CMHA for people with mental illnesses - 76 units</i> <i>.KPP for people with physical disabilities - 26 units</i> <i>Community Living - 28 units</i> <i>.PCSS - 12 units</i> <i>. variety of long-term-care facilities - # of units</i></p>	<p><i>Long waiting lists exist at all supportive housing units. 195 people with mental health, physical disabilities or developmental delays on waiting lists for supportive housing at present.</i></p>	<p><i>Support Facilities</i> <i>Other, please describe</i></p>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	<p><i>More transparent accountability framework for implementation of</i></p>	<p><i>Other</i> <i>Other, please describe Community</i></p>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

	<i>Community Plan by AHAC.</i>	<i>Planning and Evaluation.</i>				
	<i>Common information systems, monitoring and evaluation instruments used and accepted by agencies and programs.</i>	<i>Other</i> Other, please describe <i>System Planning and Evaluation.</i>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
	<i>More inclusive services. Removal of eligibility, language, physical barriers and other barriers to services.</i>	<i>Other</i> Other, please describe <i>Training</i>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	<i>More funding and more stable funding along entire continuum of services, facilities and housing.</i>	<i>Partnerships/Capacity Building</i> Other, please describe	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

7) Priorities

Priorities will be identified by communities according to their objectives and the analysis of the assets and gaps within their respective continuum of supports. These priorities will focus on the needs of homeless people and at-risk populations, including the Aboriginal and Youth population. These priorities may be flexible and broad, with either a short or long-term focus, in order to be flexible enough to respond to changing community circumstances.

a) Please identify the community priorities in the following chart. If possible, please list the potential corresponding activities for each priority area, the community objectives they address and the expected outcomes (desired results) the activity will achieve. The community may select from the list of expected outcomes for the HI or provide their own. If the Community's outcomes are not included in the drop-down list, please identify them in the space provided for "other" outcomes. In the last column, if possible, please estimate the percent of the Community's overall allocation to be dedicated to addressing each priority. As noted in Section 2, funding for homeless or at-risk Aboriginal people and youth should reflect the demographics or the proportion of need of the homeless community (e.g. if approximately 30% of the homeless population is Aboriginal, approximately 30% of the funding should be focussed on addressing those needs).

Community Priority	Proposed Activities	Community Objective(s)	Expected Outcomes	% of SCPI Allocation
<i>Housing</i>	<i>> Develop and implement a</i>	<i>To ensure programs,</i>	<input checked="" type="checkbox"/> <i>Increased local capacity and</i>	

<p><i>Retention/Homelessness Prevention</i></p>	<p><i>business plan to increase funding of emergency funds to prevent homelessness.</i></p> <ul style="list-style-type: none"> <i>> Increase access to emergency funds by reducing eligibility criteria for emergency discretionary benefits and related benefits/funds.</i> <i>> Ensure that the community has advocate services to negotiate with landlords in cases of rent arrears.</i> <i>> Create a Rent Bank.</i> <i>> Develop a community-based, coordinated plan to increase access to and supply of nutritious foods and non-food personal care items.</i> <i>> Increase community awareness of the services and supports available to help retain housing (e.g., development of 211 line, housing website).</i> <i>> Increase availability of and access to lifeskills, education and job training programs to meet the needs of youth, Aboriginal people, mother-led families and other specific-need groups.</i> <i>> Increase the incidence and quality of discharge planning for people coming out of correctional facilities, hospitals, mental health</i> 	<p><i>services and advocacy measures are in place to help people at risk retain their housing in order to prevent homelessness</i></p>	<p><i>resources to deal with homelessness.</i></p> <ul style="list-style-type: none"> <input checked="" type="checkbox"/> <i>Projects and partnerships undertaken by communities to improve services and facilities for homeless people (from emergency to prevention).</i> <input type="checkbox"/> <i>Improved and more inclusive decision making around investments.</i> <input checked="" type="checkbox"/> <i>Enhanced community ownership of process and solutions.</i> <input checked="" type="checkbox"/> <i>Increased awareness of the nature of homelessness and effective responses.</i> <input checked="" type="checkbox"/> <i>Enhanced access to information.</i> <input type="checkbox"/> <i>Improved information and data on the homeless population and homeless issues.</i> <input type="checkbox"/> <i>More comparative research.</i> <input checked="" type="checkbox"/> <i>Increased application, sharing and exchange of knowledge, and best practices.</i> <input checked="" type="checkbox"/> <i>Coordinated response between sectors to address homelessness.</i> <input type="checkbox"/> <i>Inclusion of homelessness in policy options at all levels of government.</i> <input checked="" type="checkbox"/> <i>Broader range of partnerships.</i> <input type="checkbox"/> <i>Cooperation among federal departments in addressing homelessness.</i> <input type="checkbox"/> <i>Other, please describe</i> 	<p><i>20 %</i></p> <p><i>See Appendix D.</i></p>
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	<p>facilities, shelters, etc. > Ensure that the Affordable Housing Action Committee (AHAC) advocates with the provincial government for changes in ODSP, OW, NCB, minimum wage.</p>			
<p>Outreach, Support and Aftercare Services</p>	<p>> Assess current outreach, support and aftercare services in order to allocate resources according to community need. > Develop and implement a protocol for the delivery of collaborative inter-agency outreach, support and aftercare services. > Increase the number of outreach/support/aftercare workers. > Provide appropriate client-centred outreach, support and aftercare services (e.g., for youth, Aboriginal people) through increased staff training and inter-agency collaboration. > Develop and fund “out of shelter and into housing” supports that help people transfer into and retain permanent housing, such as access to nutritious food, subsidized or free bus passes, furniture and household goods, recreational activities (especially for children), lease co-signers, help</p>	<p>To ensure the adequate supply and sustainable funding of outreach, support and aftercare services — designed to be coordinated, accessible, seamless, 24/7 and client-centred — in order to move people off the streets and, perhaps via emergency and transitional housing, into permanent housing.</p>	<p><input checked="" type="checkbox"/> Increased local capacity and resources to deal with homelessness. <input checked="" type="checkbox"/> Projects and partnerships undertaken by communities to improve services and facilities for homeless people (from emergency to prevention). <input checked="" type="checkbox"/> Improved and more inclusive decision making around investments. <input checked="" type="checkbox"/> Enhanced community ownership of process and solutions. <input checked="" type="checkbox"/> Increased awareness of the nature of homelessness and effective responses. <input checked="" type="checkbox"/> Enhanced access to information. <input type="checkbox"/> Improved information and data on the homeless population and homeless issues. <input type="checkbox"/> More comparative research. <input checked="" type="checkbox"/> Increased application, sharing and exchange of knowledge, and best practices. <input checked="" type="checkbox"/> Coordinated response between sectors to address homelessness. <input type="checkbox"/> Inclusion of homelessness in policy options at all levels of government. <input checked="" type="checkbox"/> Broader range of partnerships. <input type="checkbox"/> Cooperation among federal departments in addressing homelessness. <input type="checkbox"/> Other, please describe</p>	<p>25% See Appendix D</p>

	<p>getting I.D., medical/dental/vision care, clothing, hygiene kits, etc.</p> <p>> Pursue a community-based and coordinated plan to increase access to recreational and social opportunities for children living in poverty and increase awareness of access opportunities for families.</p>			
Emergency Housing,	<p>> Develop and promote case for increased per diems.</p> <p>> Develop sustainability plans for each existing shelter (e.g., Brock Mission, Warming Room, YES, etc.) to ensure these shelters are appropriately funded and not subject to financial crises that jeopardize operations.</p> <p>> Further develop business plan (including sustainability component) for Minimum Barrier Shelter.</p> <p>> Develop alternative funding model and sustainability plan for Family Shelter.</p> <p>> Develop a drop-in/day shelter, complete with support services, that is open 7 days a week.</p> <p>> Negotiate systems that allow for longer stays within emergency shelters.</p> <p>> Develop an Aboriginal</p>	<p>To ensure the adequate supply and sustainable funding of emergency housing that meets the needs of all client groups (e.g., single men, single women, abused women/children, families, single-parent families, youth, Aboriginal people, new immigrants, people with mental and/or physical disabilities, etc.)</p>	<p><input checked="" type="checkbox"/> Increased local capacity and resources to deal with homelessness.</p> <p><input checked="" type="checkbox"/> Projects and partnerships undertaken by communities to improve services and facilities for homeless people (from emergency to prevention).</p> <p><input checked="" type="checkbox"/> Improved and more inclusive decision making around investments.</p> <p><input checked="" type="checkbox"/> Enhanced community ownership of process and solutions.</p> <p><input checked="" type="checkbox"/> Increased awareness of the nature of homelessness and effective responses.</p> <p><input type="checkbox"/> Enhanced access to information.</p> <p><input checked="" type="checkbox"/> Improved information and data on the homeless population and homeless issues.</p> <p><input type="checkbox"/> More comparative research.</p> <p><input type="checkbox"/> Increased application, sharing and exchange of knowledge, and best practices.</p> <p><input type="checkbox"/> Coordinated response between sectors to address homelessness.</p> <p><input type="checkbox"/> Inclusion of homelessness in policy options at all levels of government.</p> <p><input checked="" type="checkbox"/> Broader range of partnerships.</p>	<p>25%</p> <p>See Appendix D</p>

<p><i>Transitional Housing</i></p>	<p><i>community centre/drop-in centre, potentially with a limited number of beds for emergency housing.</i> <i>> Establish models of County-based emergency accommodation</i></p> <p><i>> Research needs and priorities in order to develop additional transitional housing.</i> <i>> Support and fund on-going development of a five- to seven-bed, substance-free transitional house for people coming out of correctional facilities.</i> <i>> Research need and feasibility of stay-in-school housing for youth.</i></p>	<p><i>To ensure the adequate supply and sustainable funding of transitional housing that meets the needs of all client groups (e.g., people coming out of correctional facilities, people coming out of health facilities, people leaving emergency shelters, etc.).</i></p>	<p><input type="checkbox"/> <i>Cooperation among federal departments in addressing homelessness.</i> <input checked="" type="checkbox"/> <i>Other, please describe this summary applies to all housing.</i></p>	<p><i>10%</i></p> <p><i>See Appendix D</i></p>
<p><i>Supportive Housing</i></p>	<p><i>> Assess and support the strategies and activities that arise out of the Housing Needs Assessment Study for Peterborough City and County (October 2003).</i></p>	<p><i>To ensure the adequate supply and sustainable funding of supportive housing that meets the needs of all client groups.</i></p>	<p><input type="checkbox"/> <i>Increased local capacity and resources to deal with homelessness.</i> <input checked="" type="checkbox"/> <i>Projects and partnerships undertaken by communities to</i></p>	<p><i>5%</i></p> <p><i>See Appendix D</i></p>
<p><i>Permanent Housing</i></p>	<p><i>> Assess and support the strategies and activities that arise out of the Housing Needs Assessment Study for Peterborough City and County (October 2003).</i></p>	<p><i>To ensure that all residents in the City and County of Peterborough have safe, adequate, affordable, accessible and sustainable housing.</i></p>	<p><input type="checkbox"/> <i>Increased local capacity and resources to deal with homelessness.</i> <input checked="" type="checkbox"/> <i>Projects and partnerships undertaken by communities to</i></p>	<p><i>0%</i></p> <p><i>See Appendix D</i></p>
<p><i>Accountability and Inclusive Decision-Making</i></p>	<p><i>> Increase the degree to which RFP processes are used to allocate homelessness and housing</i></p>	<p><i>To ensure that the process for identifying gaps, determining priorities and funding programs and</i></p>	<p><input type="checkbox"/> <i>Increased local capacity and resources to deal with homelessness.</i> <input checked="" type="checkbox"/> <i>Projects and partnerships undertaken by communities to</i></p>	<p><i>15%</i></p> <p><i>See Appendix D</i></p>

<p><i>Public Awareness and Community Support,</i></p>	<p><i>insecurity dollars.</i> <i>> Increase the degree to which the evaluation of homelessness and housing insecurity programs and services are outcomes-based.</i> <i>> Increase the degree to which the evaluation of programs and services includes feedback from the people who use the programs and services.</i> <i>> Increase the degree to which the evaluations of programs and services are communicated and made accessible to the public.</i> <i>> Deliver an annual status report on the implementation of the Community Plan and involve the community in reassessing priorities as needed.</i> <i>> Increase the capacity of agencies to evaluate programs using outcomes-based and client/user-feedback models.(HIFIS)</i></p> <p><i>> Develop and implement strategies to promote an understanding of homelessness and housing insecurity within the community.</i> <i>> Create and deliver public education programs to reduce discrimination</i></p>	<p><i>services within the system that serves the needs of the homeless and housing insecure is inclusive, transparent and built upon solid accountability measures.</i></p> <p><i>To ensure that the broader community is aware of, and sensitive to, homelessness and housing insecurity issues in order to gain its support (monetary and non-monetary) for programs and services.</i></p>	<p><i>improve services and facilities for homeless people (from emergency to prevention).</i> <input checked="" type="checkbox"/> <i>Improved and more inclusive decision making around investments.</i> <input checked="" type="checkbox"/> <i>Enhanced community ownership of process and solutions.</i> <input checked="" type="checkbox"/> <i>Increased awareness of the nature of homelessness and effective responses.</i> <input checked="" type="checkbox"/> <i>Enhanced access to information.</i> <input checked="" type="checkbox"/> <i>Improved information and data on the homeless population and homeless issues.</i> <input checked="" type="checkbox"/> <i>More comparative research.</i> <input checked="" type="checkbox"/> <i>Increased application, sharing and exchange of knowledge, and best practices.</i> <input checked="" type="checkbox"/> <i>Coordinated response between sectors to address homelessness.</i> <input checked="" type="checkbox"/> <i>Inclusion of homelessness in policy options at all levels of government.</i> <input checked="" type="checkbox"/> <i>Broader range of partnerships.</i> <input type="checkbox"/> <i>Cooperation among federal departments in addressing homelessness.</i> <input checked="" type="checkbox"/> <i>Other, please describe This summary applies to all items in this block.</i></p>	
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<p>Community Capacity</p>	<p><i>against, and stereotyping of, homeless people and specific groups such as youth, Aboriginal people, impoverished people, etc.</i></p> <ul style="list-style-type: none"> > <i>Increase individual and private-sector donations to homelessness and affordable housing (including the Peterborough Affordable Housing Foundation).</i> > <i>Hold public education activities during National Homelessness Week each year.</i> <p>> <i>Ensure adequate staff to support the implementation of the recommendations of the Community Plan and to increase and sustain community partnerships and networks.</i></p> <ul style="list-style-type: none"> > <i>Create “homelessness funders” table or network.</i> > <i>Explore development of a sustainability workplan for emergency services and shelters, in collaboration with AHAC and the municipality.</i> > <i>Expand participation in, and support ongoing work of, Agency Network to ensure that services are, to the degree possible, coordinated, easy to access, easy to understand and not overlapping in order</i> 	<p><i>To ensure that the community has the capacity to develop and deliver a meaningful, appropriate and sustainable response to homelessness and housing insecurity.</i></p>		
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	<p><i>to best serve client needs.</i></p> <ul style="list-style-type: none"> <i>> Explore, develop and implement common information management tool for measuring outcomes of homelessness funding and services (HIFIS).</i> <i>> Continue to provide resource development support (e.g., training, direct assistance with writing proposals, etc.) through AHAC in order to expand the range of funders and potential contributors, seek out innovative funding partnerships, and link agencies and networks with potential partners for funding and other resources.</i> 			
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8) Community’s Contribution

For a community to access their SCPI federal funds, confirmed funding from other sources must equal the community’s maximum SCPI allocation. Confirmation in the form of a letter from the sponsors must be appended to the Community Plan when it is submitted for approval. Where a community cannot confirm the necessary funds to match the federal allocation, it should contain a strategy for securing the remainder of the required funds (i.e. funding on a project by project basis, identification of tentative sponsors, etc...).

CATEGORIES	SOURCE	INKIND or DOLLARS	AMOUNT/ VALUE (total April 2003-
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		(total April 2003-March 2006)	March 2006)
PROVINCIAL	<i>Provincial Homelessness Initiative Fund (PHIF) Off the Streets, Into Shelters (OSIS) Redirection Per Diems Discretionary Benefits (housing-related)</i>		270,000.00 27,615.00 67,620.00 2,633,568.00 677,548.00
TERRITORIAL			
MUNICIPAL	OSIS Redirection Per Diems Discretionary Special Funding		6,903.00 16,905.00 639,600.00 169,386.00 600,000.00
FOR PROFIT			
NON PROFIT	United Way		110,400.00
FOUNDATION			
INDIVIDUAL	Fundraising & Donation Annual Income (Actual & Projections): for Warming Room \$30k; Brock \$203k HRC/Fam Shelter \$6k; YES \$50k	198,000	669,000.00
Total Community Contribution			\$ 5,888,545.00
SCPI Allocation			\$ 404,058.00
Difference between Total Community Contribution and SCPI Allocation			\$ 5,484,487.00
			See appendix E for correspondence from funders.

9) Evaluation Strategy

This element encompasses aspects of both evaluation and results reporting.

Some communities will be selected to participate in the National Evaluation of the Initiative. The proposed Evaluation Strategy will look at the cumulative impacts, activities, outputs and outcomes in each community with respect to some of the key objectives of the Homelessness Initiative such as: a) the extent to which the continuum of supports are in place, b) the extent to which broad partnerships have been established and c) the extent to which knowledge transfer shaped programming and decision-making. This evaluation may start as early as the beginning of the third year (this is being negotiated between Evaluation and Data Development and the National Secretariat on Homelessness).

Communities will be required to report on their progress mid-way through the Initiative and then complete a community plan assessment or an evaluation at the end of the three years.

Communities will be required to present a strategy to collect, analyze and report information on results and impacts of their activities against the plan outcomes.

- a) As a first step, please provide the overall expected outcomes or results that the community will use to measure the progress and success of their efforts as part of the Homelessness Initiative: The evaluation of the progress being made in achieving the objectives outlined in the updated Community Plan to Address Homelessness and Housing Insecurity in Peterborough City and County will be driven by the objectives and the funded projects themselves.
 - b) The nine overarching objectives that are the backbone of this Community Plan are, admittedly, broad and represent what the community ideally hopes to achieve across the full continuum of supports that address the needs of the homeless and housing insecure. Therefore, the outcome of the community's efforts as part of the Homelessness Initiative will not be the full achievement of these objectives. Instead, success will be measured by the degree to which the objectives that address the larger NHI objectives are met.
 - c) Any project that receives SCPI funding will, through the RFP process and the contract with HRDC, be expected to show how the project will help achieve one or more of the objectives in the Community Plan and how this achievement is to be measured. These outcome measurements, when compiled by CAB will also be used to determine how well, overall, the objectives of the Community Plan are being met.
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- b) Based on the information gathered in the assets and gaps analysis, please provide a roll-up of the number of outstanding beds, sheltering facilities, support facilities, and services that are required by the community. This will serve as a baseline against which you can evaluate community progress in meeting these needs:

Summary of Gaps	Estimate number required
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Beds	80 beds (emergency)
Sheltering facilities	1-2 (minimum barrier shelter and warming room, in combination or separate) include estimate of \$ needed to stabilize operations?
Support facilities	225 beds (30 for youth, 195 for people with mental illnesses, physical disabilities and developmental delays who are on waiting lists)
Support services	5 FTE outreach & aftercare workers (minimum) include estimate for increase in emergency fund, discretionary benefits ?