

**Schedule 1**  
**Changes made to 2009 Draft Operating Budget**  
**November 10 - November 24**

Ref	Highlight Book Ref	Dept	Division	Reduction Description	Net Tax Levy Effect
C1	C2	C3	C4	C5	C6
1	225	CorpServ	Corporate	Adjustment of GPAEDC Budget	(1,136)
2	122	CorpServ	Corporate	Adjustment of CCHU Budget	(92,731)
3	225	CorpServ	Corporate	Adjustment of County Annexation Payments	(93,000)
4	27	CorpServ	Corporate	Revised Estimate of Investment Revenue	344,000
5	113	USD	Waste	Reduction in Recycling Revenue	737,620
6	27	CorpServ	Corporate	Change in Exempt revenue from changes in Waste Management budgets	(14,000)
7	29	CorpServ	Corporate	Change in expected level of OMPF funding	2,602,778
8		Various		Vehicle Fuel Budget Reductions as a result of decreasing per litre estimate of fuel prices	(420,137)
10	<b>Total</b>				<b>3,063,394</b>

**Schedule 2  
Proposed 2009 Budget Reductions  
November 25 to December 10, 2008**

Ref	Description	Amount
1.00	Decrease required to achieve a 3.2% all-inclusive increase	3,078,611
<b><u>Proposed Reductions by staff November 27</u></b>		
2.00	<b><u>Personnel</u></b>	
2.01	Reorganization, delayed hiring, elimination of existing and proposed positions, and other measures	966,176
2.02	<b>Subtotal</b>	<b>966,176</b>
3.00	<b><u>Other Expenditures</u></b>	
3.01	Conferences, Training, Memberships & Subscriptions	117,470
3.02	Office Expenses, printing supplies, etc	42,000
3.03	Information Technology	(14,767)
3.04	Transfers to others	324,512
3.05	Agencies and Boards	783,718
3.06	General	152,237
3.07	<b>Subtotal</b>	<b>1,405,170</b>
4.00	<b><u>Activity Reductions</u></b>	
4.01	Transit Route Reorganization	184,922
4.02	Eliminate the recycling of clean wood and construction/demolition material	243,000
4.03	Delay Organics Collection	56,600
4.04	Library Hours	25,634
4.05	Catch basin cleaning	35,000
4.06	Hanging Baskets down town	13,000
4.07	<b>Subtotal</b>	<b>558,156</b>
5.00	<b><u>Revenue Increases/(Decreases)</u></b>	
5.01	Waste Management	40,832
5.02	COPHI	550,000
5.03	Tax Office Fee Increase	129,000
5.04	Recreation Fee Increase	3,984
5.05	Investment Revenue Decrease	(506,000)
5.06	<b>Subtotal</b>	<b>217,816</b>
6.00	<b><u>Capital Financing</u></b>	
6.01	Reduction to transfer to reserve and reserve funds	351,595
6.02	<b>Subtotal</b>	<b>351,595</b>
7.00	<b><u>Grand Total of Reductions</u></b>	<b>3,498,913</b>
8.00	<b><u>Excess reductions achieved</u></b>	<b>(420,302)</b>
9.00	<b><u>2009 Tax levy requirement after recommended changes</u></b>	<b>89,390,206</b>
10.00	<b><u>2009 All-in Municipal, Education and Sewer Surcharge Payable % Increase</u></b>	<b>2.5%</b>

**Schedule 3  
Proposed 2009 Budget Reductions (Details)  
From November 25 to December 10**

Ref	Highlight Book Ref	Dept	Division	Type	Sub-Type	Reduction Description	Gross Exp	Revenue	Net Exp	Offsets	Net Tax Levy Effect
C 1	C 2	C 3	C 4	C 5	C 6	C 5	C 8	C 9	C 10	C 11	C 6
1	27	CorpServ	FPRS	Revenue Decrease	Investment Revenue Decrease	Reduce Investment Revenue to reflect Dec 6 reduction in prime rates	506,000		506,000		506,000
2	29	CorpServ	FPRS	Revenue Increase	COPHI - under discussion	One-time dividend from COPHI related to the telecom sale. The amount is \$550,000. The first \$500,000 will be received in two instalments \$250,000 for 2009 and \$250,000 for 2010. The remaining \$50,000 will be received in 2009 to pay the City share of PTS cost to work on IT security.		(550,000)			(550,000)
3	36	Council		Other	CTMSBT	Reduce Conferences/Conventions	(11,500)		(11,500)		(11,500)
4	36	Council		Other Expenditures	Office Expenses	Reduce Office Equipment	(13,000)		(13,000)		(13,000)
5	36	Council		Other	CTMSBT	Reduce Council and Staff Training	(2,500)		(2,500)		(2,500)
6	36	CAO	NA	Personnel	Eliminate Internal Auditor Position	Eliminate funding for the Internal Auditor	(138,721)		(138,721)		(138,721)
7	36	CAO	NA	Other	CTMSBT	Reduce Conference/Convention: \$2,000 Reduce Memberships/Subscriptions:\$ 900.	(2,900)		(2,900)		(2,900)
8	37	CorpServ	FPRS	Cap Financing	R&RF	Reduce transfer to reserve and reserve funds. (See Schedule 4)	(351,595)		(351,595)		(351,595)
9	37	CorpServ	FPRS	Other	CTMSBT	Reduce Training (Administration Activity)	(2,000)		(2,000)		(2,000)
10	37	CorpServ	FPRS	Other	CTMSBT	Reduce Training (Customer Service Activity)	(800)		(800)		(800)
11	37	CorpServ	FPRS	Other	CTMSBT	Reduce Training (Taxation Activity)	(900)		(900)		(900)

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C 1	C 2	C 3	C 4	C 5	C 6	C 5	C 8	C 9	C 10	C 11	C 6
12	37	CorpServ	FPRS	Revenue Increase	Tax Office Fee Increase	Increase or introduce new fees for tax office		(129,000)	(129,000)		(129,000)
13	37	CorpServ	FRAS	Other	CTMSBT	Reduce Travel and Training	(1,500)		(1,500)		(1,500)
14	37	CorpServ	Clerks	Other	CTMSBT	Reduce Travel and Training	(3,900)		(3,900)		(3,900)
15	37	CorpServ	Property	Other	CTMSBT	Reduce Training	(500)		(500)		(500)
16	37	CorpServ	Corporate Information Services	Other	Information Technology	Annual maintenance for Lottery Licence (\$7,387); \$7,000 Annual Maintenance for Finance Budget Software; \$8,300 - PTS non filling of vacant position	(22,687)		(22,687)		(22,687)
17	37	CorpServ	Corporate Information Services	Other	Information Technology	Hardware/Software Support Contracts (reduced to reflect annual maintenance reductions due to departments cutting new apps from 2009 budget.	(12,546)		(12,546)		(12,546)
18	37	CorpServ	Corporate Information Services	Other	Information Technology	City share of PTS cost for IT security (offset by \$50,000 of the COPHI one-time dividend)	50,000		50,000		50,000
19	37	CorpServ	HR	Other Expenditures	Office Expenses	Reduce Adv & Publicity 1011716410 from \$30,000 to \$20,000	(10,000)		(10,000)		(10,000)
20	37	CorpServ	HR	Other Expenditures	Office Expenses	Reduce Office Supplies 1011717005 from \$9,000 to \$8,000	(1,000)		(1,000)		(1,000)
21	37	CorpServ	HR	Other Expenditures	Office Expenses	Reduce photo copies 101171050 from \$5,000 to \$2,500	(2,500)		(2,500)		(2,500)
22	37	CorpServ	HR	Other Expenditures	CTMSBT	Reduce Buisness travel 10101718205 from \$2,700 to \$2,500	(200)		(200)		(200)
23	37	CorpServ	HR	Other Expenditures	CTMSBT	Reduce Staff training 1011718220 from \$7,000 to \$1,500	(5,500)		(5,500)		(5,500)

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C 1	C 2	C 3	C 4	C 5	C 6	C 5	C 8	C 9	C 10	C 11	C 6
24	37	CorpServ	HR	Other Expenditures	CTMSBT	Reduce Conferences/Conventions 101 1718225 from \$10,200 to \$3,000	(7,200)		(7,200)		(7,200)
25	47	Pol	NA	Other	Agencies and Boards	Reduce net op budget requirement to 3.2% Plus new Court officers. Based on 2008 approved plus 3.2% minus \$91,967 for new court security	(185,000)		(185,000)		(185,000)
26	52	Ambulance	NA	Other	Agencies and Boards	Reduce Land Ambulance cost due to Fuel Adjsutment, Delay of Day care & Provincial Funding Announcement on Dec 5, 2008	(577,265)		(577,265)		(577,265)
27	53	USD	Various	Other	CTMSBT	Reduce training budget of USD	(23,500)		(23,500)		(23,500)
28	53	USD	Various	Other	CTMSBT	Reduce Conferences/Conventions of USD	(10,000)		(10,000)		(10,000)
29	54	USD	Eng	Personnel	Hold vacant	Delay filling one of the vacant Design & Construction Technologists until 2010	(62,418)		(62,418)		(62,418)
30	72	USD	PubWks	Activity Reductions	Catch basin cleaning	Eliminate contractual cleaning of catch basins	(35,000)		(35,000)		(35,000)
31	72	USD	PubWks	Activity Reductions	Hanging Baskets down town	Eliminate purchase of hanging baskets for the DBIA	(10,000)		(10,000)		(10,000)
32	72	USD	PubWks	Activity Reductions	Hanging Baskets down town	Eliminate payment to DBIA for watering hanging baskets	(3,000)		(3,000)		(3,000)
33	94	USD	Transit	Activity Reductions	Transit Route Reorganization	Route amalgamation and service coverage changes	(184,922)		(184,922)		(184,922)
34	113	USD	Waste	Revenue Increase	Waste	Due to sale of 1276 Crowley Line - Property expenses will be eliminated	(10,000)		(10,000)	5,000	(5,000)

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C 1	C 2	C 3	C 4	C 5	C 6	C 5	C 8	C 9	C 10	C 11	C 6
35	113	USD	Waste	Other	Eliminate the recycling of clean wood and	Eliminate the recycling of clean wood and construction/demolition material.	(500,000)		(500,000)	257,000	(243,000)
36	113	USD	Waste	Revenue Increase	Waste	Reduce Grant for Waste Diversion (was more than estimated)		(36,832)	(36,832)	1,000	(35,832)
37	113	USD	Waste	Activity Reductions	Delay Organics Collection	Delay collection of organics	(59,600)		(59,600)	3,000	(56,600)
38	126	CommServ	Office of Director	Other	General	Eliminate \$5,000 from Other Expenses	(5,000)		(5,000)		(5,000)
39	126	CommServ	Office of Director	Other	CTMSBT	Reduce Conferences/Conventions	(2,000)		(2,000)		(2,000)
40	126	CommServ	Office of Director	Other	General	Reduce repair maintenance equipment & building	(1,000)		(1,000)		(1,000)
41	126	CommServ	Office of Director	Other	Transfers to others	Service Grants: eliminate contribution to YWCA	(13,500)		(13,500)		(13,500)
42	132	CommServ	EMS	Other	CTMSBT	Reduce Travel and Training	(4,000)		(4,000)		(4,000)

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C 1	C 2	C 3	C 4	C 5	C 6	C 5	C 8	C 9	C 10	C 11	C 6
43	136	CommServ	Fire	Other	CTMSBT	Reduce Fire Travelling and Training	(5,000)		(5,000)		(5,000)
44	142	CommServ	Recreation	Personnel	New Positions Deferred	Reduce Recreation Coordinator position to .5 FTE.	(45,106)		(45,106)		(45,106)
45	142	CommServ	Recreation	Other	CTMSBT	Reduce Conferences/Conventions - attend only the Aquatics conference.	(1,500)		(1,500)		(1,500)
46	142	CommServ	Recreation	Other	CTMSBT	Eliminate all training with the exception of mandatory recertification. ( Maintain certifications in first aid, CPR, AED, aquatics, HIGH FIVE)	(1,650)		(1,650)		(1,650)
47	142	CommServ	Recreation	Revenue Increase	Rec Fee Increase	Increase the outdoor sport field permitting rates by 3% rather than leaving the same as 2008.		(3,984)	(3,984)		(3,984)
48	142	CommServ	PSWC	Other	General	Combination of expense reductions and revenue increases	(52,000)		(52,000)		(52,000)
49	149	CommServ	ACH Admin	Other	CTMSBT	Reduce Conferences and Conventions	(1,000)		(1,000)		(1,000)

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C 1	C 2	C 3	C 4	C 5	C 6	C 5	C 8	C 9	C 10	C 11	C 6
50	149	CommServ	Heritage Preservation Office	Other	CTMSBT	Do not supply blackberry to Heritage Resources Coordinator	(1,100)		(1,100)		(1,100)
51	149	CommServ	Heritage Preservation Office	Other	CTMSBT	Reduce Business Travel	(500)		(500)		(500)
52	149	CommServ	Heritage Preservation Office	Other	CTMSBT	Reduce staff training	(250)		(250)		(250)
53	149	CommServ	Heritage Preservation Office	Other	CTMSBT	Reduce Conference/Convention	(400)		(400)		(400)
54	153	CommServ	Museum	Cap Financing	R&RF	Reduce Contribution to Muesum Renovation project reserve from \$500,000 to \$100,000. Increase contribuion to Capital Levy Reserve by \$400,000	See Reduction to Reserve & Reserve Fund				See Schedule 4
55	153	CommServ	Museum	Personnel	Miscellaneous	Defer hiring summer archival student in 2009 (0.345 FTE)	(4,400)		(4,400)		(4,400)
56	153	CommServ	Museum	Other	CTMSBT	Reduce Training opportunities - 101- 621-8220	(1,000)		(1,000)		(1,000)
57	153	CommServ	Museum	Other	CTMSBT	Reduce Travel	(500)		(500)		(500)
58	158	CommServ	Library	Other	General	Reduce heat expenditures	(2,000)		(2,000)		(2,000)
59	158	CommServ	Library	Other	General	Reduce Adult Bookbinding	(500)		(500)		(500)
60	158	CommServ	Library	Other	CTMSBT	Reduce Conferences & Conventions - 601-961-8225 - No attendance at Canadian Library Association conference	(550)		(550)		(550)

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C 1	C 2	C 3	C 4	C 5	C 6	C 5	C 8	C 9	C 10	C 11	C 6
61	158	CommServ	Library	Other	CTMSBT	Reduce Memberships & Subscriptions - City not to cover Non Union memberships for Ontario Library Association and Canadian Library Association -601-961-8215	(425)		(425)		(425)
62	158	CommServ	Library	Other	CTMSBT	Reduce Training - 601-961-8220 Reduce attendance at OLA	(750)		(750)		(750)
63	158	CommServ	Library	Other	CTMSBT	Reduce Travel - reduction due to reduced attendance at Canadian and Ontario Library Association Conferences	(700)		(700)		(700)
64	158	CommServ	Library	Personnel	Miscellaneous	Reduce total Page budget by 300 hours per year	(3,663)		(3,663)		(3,663)
65	158	CommServ	Library	Activity Reductions	Library Hours	Reduce Winter evening hours to match Summer evening hours - 1 hour service at 4 nights per week for 36 weeks , but open at 10.00 am year round. Net gain to public of 1/2 hour in the summer months but loss of 1 hour in Winter months.	(17,034)		(17,034)		(17,034)
66	158	CommServ	Library	Activity Reductions	Library Hours	Reduce 1 hour per day of service at DelaFosse branch	(8,600)		(8,600)		(8,600)
67	158	CommServ	Library	Personnel	Hold vacant	Delay filling Children's Librarian vacancy from Dec 5, 2008 to April 1, 2009	(17,082)		(17,082)		(17,082)
68	163	CommServ	Art Gallery	Other	CTMSBT	Reduce Travel & Training - from \$9,450 to \$5,450, CAMDO & CAGE conferences are scheduled for Toronto and Ottawa respectfully, the Director's expenses are covered by OAAG while she is on the OAAG Board of Directors	(4,000)		(4,000)		(4,000)
69	163	CommServ	Art Gallery	Personnel	Miscellaneous	Reduce Salaries due to retirement of FT staff	(1,270)		(1,270)		(1,270)
70	163	CommServ	Art Gallery	Other	General	Rethink of AGP literature, marketing & mailing schedule, reducing to quarterly newsletter with savings on postage and print materials estimated at (\$5000)	(5,000)		(5,000)		(5,000)

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71	168	CommServ	Arena Division/ Peterborough Memorial Centre	Other	CTMSBT	Reduce training - 101-634-8220	(3,900)		(3,900)		(3,900)
72	168	CommServ	Arena Division/ Evinrude Centre	Other	CTMSBT	Reduce training - 101-642-8220 -	(2,300)		(2,300)		(2,300)
73	168	CommServ	Arena Division/ Kinsmen Centre	Other	Office Expenses	Reduce Office Supplies - 101-642-7005 leaving \$1,800	(1,000)		(1,000)		(1,000)
74	189	CommServ	Social Services	Personnel	Hold vacant	Vacancy manage a caseworker position that will be on maternity leave for 2009 - operationally the vacancy will be mostly in the financial review - consolidated verification process (CVP) unit.	(65,256)		(65,256)	11,745	(53,511)
75	189	CommServ	Social Services	Other	General	Reduce Repair and maintenance costs	(30,000)		(30,000)	5,400	(24,600)
76	189	CommServ	Social Services	Other	CTMSBT	Reduce Training - do not send staff to OMSSA Fall training unless other trainings are underspent	(3,500)		(3,500)	630	(2,870)
77	189	CommServ	Social Services	Personnel	Miscellaneous	OW Coordinator - currently shared with recreation has not been reduced in the Social Services budget. Cost share can be changed to reflect current allocations 50% recreation, 10% childcare, 20% Employment and 20% OW Admin . Results in a 20% reduction in OW Admin	(20,166)		(20,166)	3,630	(16,536)
78	189	CommServ	Social Services	Other	Transfers to others	Transportation funding for individuals seeking employment has been reduced in 2008. If current policies, demand and caseload size is maintained saving will be realized in the Employment Services budget (approx 82% of \$150,000). Some of the funding saved by restrictive transportation approvals in the employment budget could be used to cover the municipal costs for discretionary benefit (\$46,936) leaving a net saving of \$76,074	142,810		142,810	(218,874)	(76,064)

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79	189	CommServ	Social Services	Other	Transfers to others	Doctors Fees and Ontario Drug Administration charges were included in ODSP benefits. On Nov 19th, the Ministry announced that these costs would be uploaded in 2009 with ODSP Admin	(29,556)		(29,556)		(29,556)
80	189	CommServ	Social Services - Comm Partnerships and Family Services	Other	General	New for 2009, any unused portion of the repairs and maintenance budgets at year end be transferred to the Social Services Facility Maintenance Reserve	(15,400)		(15,400)	3,542	(11,858)
81	189	CommServ	Social Services - Comm Partnerships and Family Services	Other	General	A repairs and maintenance budget was added in 2009 budget to support repairs and renovations that are needed at the 175 Simcoe Street site. Any portion unused at year end would be transferred to the Social Services Facility Maintenance Reserve.	(7,700)		(7,700)	1,771	(5,929)
82	195	Plng	Administration	Other	Office Expenses	Various Office Expenditures	(14,500)		(14,500)		(14,500)
83	195	Plng	Administration	Other	General	Reduce Contractual Services	(2,000)		(2,000)		(2,000)
84	195	Plng	Administration	Other	CTMSBT	Reduce Travel and Training	(5,175)		(5,175)		(5,175)
85	195	Plng	LIS	Other	General	Custom Programming Consulting Fees	(12,000)		(12,000)		(12,000)
86	195	Plng	LIS	Other	CTMSBT	Reduce Travel and Training	(5,000)		(5,000)		(5,000)
87	195	Plng	LIS	Other	General	License for Electronic Registered Plans	(6,500)		(6,500)		(6,500)
88	206	Plng	Housing	Other	General	Reduce various admin costs	(50,000)	26,150	(23,850)		(23,850)
89	206	Plng	Housing	Other	Transfers to others	Reduce PHC Contractual Services	(50,000)	26,150	(23,850)		(23,850)

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90	206	PIng	Housing	Other	Transfers to others	Reduce Affordable Housing Action Committee	(6,500)	3,399	(3,101)		(3,101)
91	206	PIng	Housing	Other	Transfers to others	Reduce Non Profit Housing Providers Costs	(133,000)	69,559	(63,441)		(63,441)
92	210	PIng	Airport	Cap Financing	R&RF	Deletion of \$355,000 from Transfer to Debt Servicing Reserve - Amount will now be included in capital levy/debt payment yearly calculations	See Reduction to Reserve & Reserve Fund				
93	216	PIng	Building - Inspection	Personnel	New Positions Deferred	Eliminate proposed new Building Inspector IV – 2 yr contract - Offset by an increase in the transfer to reserve so no net tax levy effect	(55,967)		(55,967)		(55,967)
94	224	CAO	NA	Personnel	Re-organization	Personnel Savings from Re-organization Credited to contingency	(567,502)		(567,502)		(567,502)
95	224	CorpServ	FPRS	Activity Reductions	Transfers to others	Reduce City-offered tax credits by amount of new provincial program	(115,000)		(115,000)		(115,000)
96	225	Corporate	GPAEDC	Other	Agencies and Boards	Elimination rest of increase in GPAEDC Budget	(21,453)		(21,453)		(21,453)
97	<b>Total</b>						<b>(2,978,199)</b>	<b>(594,558)</b>	<b>(3,022,757)</b>	<b>73,844</b>	<b>(3,498,913)</b>

**Schedule 4**  
**Contribution to reserve and reserve funds**  
**2008-2009**  
**Including Reductions Proposed December 10, 2008**

Project Col 2	2008	2009	Reductions Proposed		2009	\$ Change 2008-2009 Col 8	% Change 2008-2009 Col 9
	Budget Amount Only if "to" Col 3	November 10th Budget Col 4	December 10th \$ Col 5	% Col 6	Recommended Budget Col 7		
Contribution To Election Reserve	180,000	180,000			180,000		
Transfer to Reserves - Roof Rehab	185,000	60,000			60,000	(125,000)	-67.6%
Transfer to Asbestos Abatement Reserve	100,000	280,000	(28,000)	-10.0%	252,000	152,000	152.0%
Transfer to Court House Capital Reserve	50,935	52,081			52,081	1,146	2.2%
Contribution to Reserve for MS Office Licenses	25,000	15,000	(15,000)	-100.0%		(25,000)	-100.0%
Police Board Contribubion to /from Business Plan Reserve	15,000					(15,000)	-100.0%
Transfer to Bridge Reserve	250,000	250,000	(25,000)	-10.0%	225,000	(25,000)	-10.0%
Contribution to USD Reserve	150,000	150,000	(15,000)	-10.0%	135,000	(15,000)	-10.0%
Transfer to/from Winter Control Reserve							
Transfer to Reserves - Parkland Acquisition							
Transfer to Reserve - Public Works Fleet	620,000	889,771			889,771	269,771	43.5%
Transfer to Reserve - Internal Vehicles Public Works	29,000	35,000	(4,000)	-11.4%	31,000	2,000	6.9%
Transfer to Reserve - Sanitation Fleet Public Works (Due to Delay of City-wide Organics Program)	148,000	227,400	(90,562)	-39.8%	136,838	(11,162)	-7.5%
Transfer to Reserve for Electronic Ticket Issuing System	20,000	20,000	(2,000)	-10.0%	18,000	(2,000)	-10.0%
Transfer to Reserve for Parking Operations Equipment	50,000	50,000			50,000		
Transfer to Reserve - Garage Painting	25,000	25,000			25,000		
Transfer to/from Parking Reserve							
Transfer to Vehicle Replacement Reserve-Transit	440,000	555,000			555,000	115,000	26.1%
Transfer to Garage Equipment Maintenance Reserve	5,000	5,000	(1,000)	-20.0%	4,000	(1,000)	-20.0%
Contribution to the Sewer Surcharge Reserve Fund	6,785,089	6,329,238			6,329,238	(455,851)	-6.7%
Transfer to Reserve - Contribution to Post Closure Costs for	235,900	235,900			235,900		
Contribution to the Waste Management Reserve Fund	300,000	400,000			400,000	100,000	33.3%
Canada Wide Science Fair 2010 - Contribution to Reserve	10,000	10,000	(1,000)	-10.0%	9,000	(1,000)	-10.0%
Contribution to Reserve for Firefighters Presumptive Legislati		280,000			280,000	280,000	
Transfer to reserve - Fire Vehicle Reserve Fund		200,000			200,000	200,000	

**Schedule 4**  
**Contribution to reserve and reserve funds**  
**2008-2009**  
**Including Reductions Proposed December 10, 2008**

Project Col 2	2008	2009	Reductions Proposed		2009	\$ Change 2008-2009 Col 8	% Change 2008-2009 Col 9
	Budget Amount Only if "to" Col 3	November 10th Budget Col 4	December 10th \$ Col 5	% Col 6	Recommended Budget Col 7		
Transfer to reserve - Self Contained Breathing Apparatus	20,000	16,000	(2,000)	-12.5%	14,000	(6,000)	-30.0%
Transfer to reserve - Fire Fighting Equipment Reserve Fund	20,000	20,000	(2,000)	-10.0%	18,000	(2,000)	-10.0%
PSWC Transfer to Equipment Reserve Fund	40,000	40,000	(4,000)	-10.0%	36,000	(4,000)	-10.0%
PSWC Contribution to Capital Conservation Reserve	50,000	50,000			50,000		
Transfer to Reserve - Marina Reserve	10,000	10,000	(1,000)	-10.0%	9,000	(1,000)	-10.0%
Kinsmen Contribution to equipment reserve							
Transfer to Museum Renovation Reserve		500,000	(400,000)	-80.0%	100,000	100,000	
Transfer to Reserve Account - Market Hall	2,476	16,805	(2,000)	-11.9%	14,805	12,329	497.9%
Transfer to Museum Accession Reserve	500	500			500		
Transfer to Reserve - Library Collection	372,656	399,741	(40,000)	-10.0%	359,741	(12,915)	-3.5%
Transfer to Reserve - Library System Upgrade	59,703	59,703			59,703		
OW Transfer To/From Reserve							
OW Employment - Transfer to Reserves							
Transfer to Reserve - Community Social Plan	11,671					(11,671)	-100.0%
Transfer to Reserve - National Child Benefit	179,014					(179,014)	-100.0%
Contribution to General Property Reserve	400,000	400,000			400,000		
Social Housing Admin - Transfer to Reserve							
Social Housing - Transfer to Reserve (NOT COST SHARED)							
Transfer to Peterborough Housing Capital Reserve	200,000	200,000			200,000		
Social Housing Non Profit Providers - Transfer to Reserve							
Transfer to an Airport Equipment Reserve		50,000			50,000	50,000	
Contribution to Airport Development Debt Service Reserve		505,000	(355,000)	-70.3%	150,000	150,000	
Building Inspections - Transfer to Capital Reserve	10,000					(10,000)	-100.0%
Building Inspection - Transfer to/from reserve (Eliminate proposed Building Inspector IV position)		45,759	55,967	122.3%	101,726	101,726	
Building - BY-law Transfer to/from reserve							
Transfer to Accessibility Reserve	100,000	100,000	(10,000)	-10.0%	90,000	(10,000)	-10.0%

**Schedule 4**  
**Contribution to reserve and reserve funds**  
**2008-2009**  
**Including Reductions Proposed December 10, 2008**

Project Col 2	2008	2009	Reductions Proposed		2009	\$ Change 2008-2009 Col 8	% Change 2008-2009 Col 9
	Budget Amount Only if "to" Col 3	November 10th Budget Col 4	December 10th \$ Col 5	% Col 6	Recommended Budget Col 7		
Transfer to FRMP Reserve from Capital Levy	1,398,500	1,500,000			1,500,000	101,500	7.3%
Transfer to FRMP Reserve from Sewer Surcharge Revenue	2,500,000	2,500,000			2,500,000		
Transfer to Capital Levy Reserve		200,000	400,000	200.0%	600,000	600,000	
Transfer to Rate Stabilization Reserve (COPHI )			250,000		250,000	250,000	
Transfer to Sick Leave/Unallocated Benefit Costs (Eliminate Wellness Credits)	100,000	100,000	(60,000)	-60.0%	40,000	(60,000)	-60.0%
Contribution to / from Insurance Reserve							
Contribution to Risk Management Reserve	10,000	25,000			25,000	15,000	150.0%
Contribution to Reserve for Contingent Lease Liabilities							
Contribution to Reserve for Doctors Recruitment Incentive	30,000	85,000			85,000	55,000	183.3%
<b>Subtotal</b>	<b>15,138,444</b>	<b>17,072,898</b>	<b>(351,595)</b>	<b>-2.06%</b>	<b>16,721,303</b>	<b>1,582,859</b>	<b>10.5%</b>
Total Gross Expenditures	187,146,096	193,073,021			189,544,688	2,398,592	1.3%
Contributions to R&RF as % of Gross	8.09%	8.84%			8.82%	65.99%	
	5,792,420	7,738,258	(407,562)		7,738,258	1,945,838	33.6%
	9,346,024	8,983,045	55,967	0	8,983,045	(362,979)	-3.9%
	<b>15,138,444</b>	<b>16,721,303</b>	<b>(351,595)</b>	<b>(0)</b>	<b>16,721,303</b>	<b>1,582,859</b>	<b>10.5%</b>