



City of
Peterborough

TO: Members of the City Council

FROM: Brian W. Horton, Senior Director of Corporate Services

MEETING DATE: December 1, 2008

**SUBJECT: Report CP08-010
Consolidated Municipal Services Management
Agreement 2009-2013**

PURPOSE

A report to recommend a new Consolidated Municipal Services Management Agreement between the City of Peterborough and County of Peterborough for the period covering January 1, 2009 to December 31.

RECOMMENDATION

That Council approve the recommendation outlined in Report CP08-010 dated December 1, 2008 of the Senior Director of Corporate Services, as follows:

That the new Consolidated Municipal Services Management Agreement between the City of Peterborough and County of Peterborough covering the period January 1, 2009 to December 31, 2013, appended to report CP08-010 as **Appendix B**, be approved.

BUDGET AND FINANCIAL IMPLICATIONS

The agreement sets out cost/revenue sharing ratios that would be used to allocate net municipal revenues and costs for POA, Social Services, Child Care, Social Housing and Land Ambulance services. Based on the proposed sharing ratios set out in the agreement the City's portion of the \$33.1 million net

municipal requirements identified in the draft 2009 Operating Budget will be \$22.8 million and the County's portion will be \$10.3 million.

The 2009 draft-Operating Budget presented to Budget Committee November 10, 2008 reflects the sharing ratios proposed in this report.

BACKGROUND

CMSM Agreement History 1998-2008

In 1998, City and County Councils approved a CMSM Agreement between the City and County of Peterborough respecting the Provincial delegation that the City would be the Service Delivery Manager of Ontario Works, Child Care and Social Housing and the County would be the Service Delivery Manager for Land Ambulance. The agreement set out how the various services would be cost shared and established a Joint Services Steering Committee. The term of the initial agreement was for the five-year period 1999-2003.

The agreement was reached after long and intense negotiations between the parties especially related to the cost sharing arrangements.

Legislation at the time stipulated that if full agreement was not reached the Province would decide which municipality would be the consolidated municipal service manager and what the accountability arrangement would be. On the issue of cost sharing, in the absence of an agreement, the following would have applied:

- Social Services - Arbitration
- Child Care – Arbitration
- Social Housing - Weighted taxable assessment
- Land Ambulance - Weighted taxable assessment

On October 10, 2000, Administration of the Provincial Offences Act (POA) was also officially assumed by the City on behalf of the City and County and both Councils agreed net POA revenues would be cost shared based on the previous year's weighted assessment. At its meeting held March 6, 2000, based on the City Solicitor's report OCS00-001, dated February 28, 2000, Council authorized the Mayor and the Clerk to execute an Inter-Municipal Service Agreement between the City and County stipulating the City would deliver the POA services and revenues would be shared based on weighted current value assessment. The Agreement also set out other operational issues.

On October 27, 2003, based on recommendations outlined in staff report CAO-03-007, an amended Consolidated Municipal Services Management Agreement covering the five-year period 2004-2008 was endorsed by Council.

In preparation of report CAO-03-007, staff conducted a survey of other jurisdictions to determine how costs of joint services were allocated and found a wide-ranging mix that could have been considered. Staff recommended, however, that no changes be made to the cost sharing ratios because both the City and County budgets had budgets established based on the established sharing ratios. In addition from the City's side, the Community Re-investment Fund (CRF) grant (now replaced by the Ontario Municipal Partnership Fund (OMPF) grant) had cushioned some of the initial impact when services were first downloaded in 1998 and provided some mitigation for net costs increases over the period 1999 through 2003. If significant reductions in City costs could have been negotiated in 2003 any resulting savings would have been offset by a reduction in CRF funding.

The POA service was officially incorporated into the 2004-2008 agreement as well.

The agreement approved in 2003 for the five-year period 2004-2008 is appended to this report as **Appendix A**.

Negotiations Conducted November 10, 2008

City staff met with County staff on November 10, 2008 to discuss the agreement. City staff presented a Working Schedule (Appendix C to this report) showing the status quo sharing arrangement and some of the more common alternatives. The working schedule also identified the fact that the current legislated default position for all services is now arbitration rather than a prescribed allocation method as was the case when the downloading first occurred.

Although a number of allocation methods are possible for each service, population and weighted assessment appear to be the most common in other jurisdictions except in social services and child care where actual usage seems more prevalent.

The following Chart 1 shows the status quo allocations compared to Population and Previous Weighted CVA, expressed as percentages for all the services.

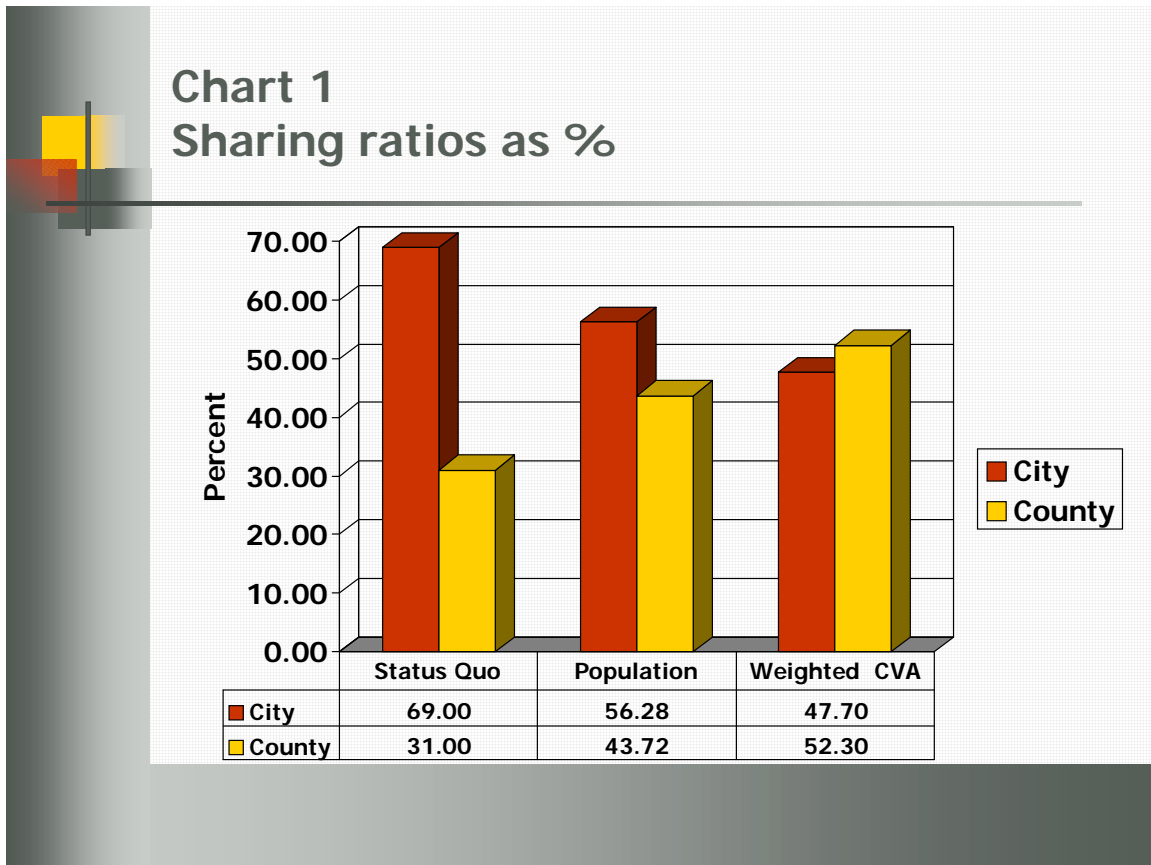
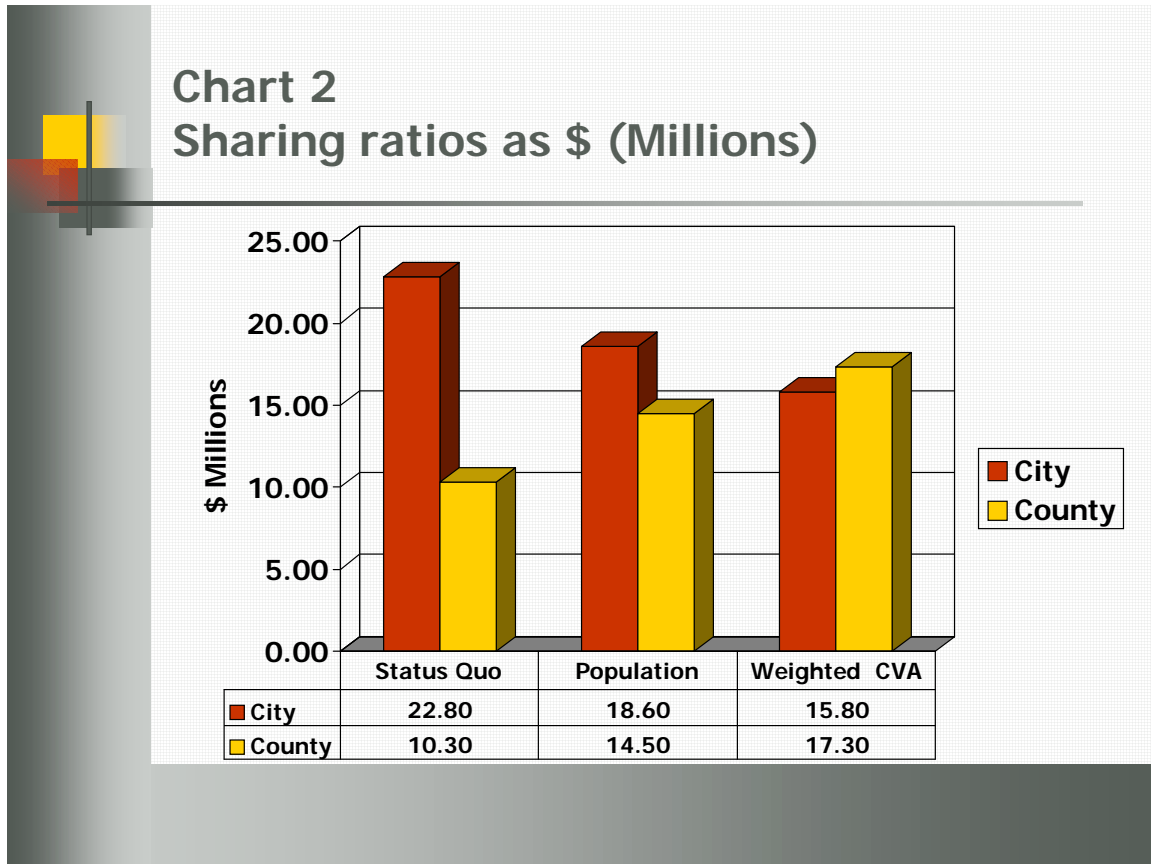


Chart 2 shows the status quo allocations compared to Population and Weighted CVA expressed as millions of dollars for all services.



Charts 2 shows there would be a significant reduction of cost for the City if population or weighted assessment were used for all services. If population were used, City costs would decrease from \$22.8 million by \$4.2 million to \$18.60 million. If weighted CVA were used City cost would decrease from \$22.8 million by \$7.0 million to \$15.80 million.

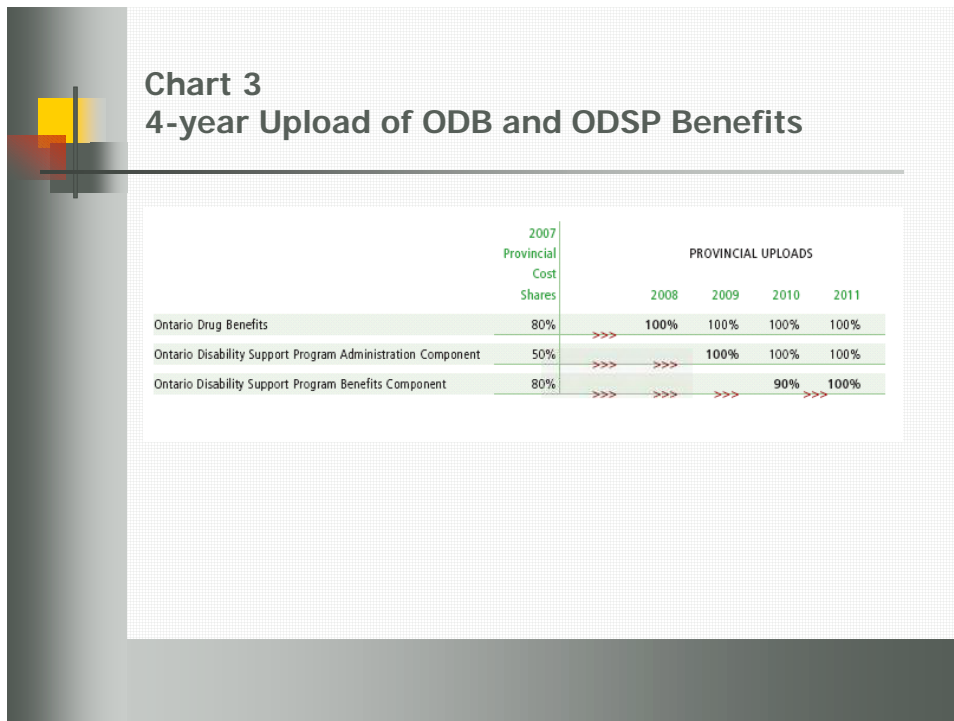
Status quo recommended

Staff recommend, however, the 2009-2013 agreement reflects the status quo sharing allocations. Most were reached through an intense and prolonged negotiations in 1998. A significant change now, such as using previous year’s weighted assessment for all services that would transfer \$7.0 million of costs from the City to County would most certainly trigger an arbitration process.

An arbitrator would likely look at past practice as a significant factor. Even if the City were successful at arbitration, the City’s Ontario Municipal Partnership Fund grant would likely be reduced by any reductions in shared services cost created solely by allocation changes. In addition, no city of comparable size uses weighted assessment as the allocation factor. The comparable municipalities use caseload as staff are recommending and as our agreements have used in the past.

In addition, a \$13.7 million portion of the \$33.1 million municipal cost to be shared will be uploaded by the Province as announced under in the Provincial-Municipal Fiscal and Service Delivery Review report (the “Fiscal Review Report”) that was released October 31, 2008.

For example, the Ontario Disability Support Program (ODSP) and the Ontario Drug Benefit (ODB) program shift commenced in 2007 will be fully phased-in by 2011 as set out in Chart 3.



As of 2009, the ODB and ODSP administration have become 100% funded by the Province which leaves \$8.5 million of ODSP benefit cost to be paid by the City and County which represents 20% of the total ODSP cost paid by the Province. For 2010, the Provincial share of ODSP will increase to 90% that means the municipal component will be cut in half to \$4.275 million, and by 2011 the Province will be paying 100% of the cost. It appears, however, that any reduction in the City's costs will be offset by a corresponding reduction in the OMPF grant.

The Provincial-Municipal Fiscal and Service Delivery Review also announced that starting in 2010, the Province will upload the municipal costs of Ontario Works benefits (income and employment assistance) over nine years as set out in Chart 4.

Chart 4
OW Benefits - Upload

| Description | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|-----------------------------------|------|-------|-------|-------|-------|-------|-------|-------|-------|--------|
| Upload percentage for OW benefits | | 3% | 6% | 14% | 29% | 43% | 57% | 71% | 86% | 100% |
| Prov share of ODSP Benefit | 80% | 90% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| Prov share of OW Benefit | 80% | 80.6% | 81.2% | 82.8% | 85.8% | 88.6% | 91.4% | 94.2% | 97.2% | 100.0% |

For 2009, the City and County's cost of OW benefits and supports is about \$5.2 million based on 20% of the cost incurred. Over the five-year term (2009-2013) of the proposed consolidated municipal service agreement the Municipal portion will drop from 20% to 14%. Once again, however, it appears that any reduction in the City's costs will be offset by a corresponding reduction in the OMPF grant.

ODSP and OW benefits and support account for \$13.7 million (41%) of the total \$33.1 million net municipal costs impacted by the Consolidated Municipal Services Management Agreement. Staff believe there is little benefit to attempting to change the status quo sharing ratios for ODSP and OW benefits and support through an arbitration when the services are in the midst of being uploaded and any resulting cost savings by the City will be offset by a corresponding reduction in OMPF funding.

Staff are also comfortable recommending the status quo for the balance of services. The POA net revenues and Housing's net costs are split based on previous year's weighted assessment (47.7% City – 52.3% County). Land Ambulance net costs are split based on permanent population (56.28% - 43.72% County), and the balance of Social Services cost are essentially based on actual usage.

Hostels and Warming Room

The Warming Room Drop in Centre is not a mandated service and sharing ratios have been established through annual budget processes.

The Warming Room has been grouped in the “Ontario Works - Hostels, Domiciliary Hostels, and Drop In Centre” service on Appendix C and reflects a 69.72% City - 30.28% County sharing ratio. The reason is that County Council has capped its contribution to the hostel/warming room program to \$170,000. Supporting details are shown in Chart 5.

Chart 5
Hostels, Domicillary, Drop-In Centre

| Description Col 1 | As per draft 2009 Budget | | |
|-------------------------------------------------------------------------|------------------------------------|---------------------------------|------------------|
| | Hostels Drop in centre Col 2 | Domicillary Hostels Col 3 | Total Col 4 |
| | Salaries - Full Time | 64,229 | |
| Employee Benefits Overhead | 17,342 | | 17,342 |
| Contractual Services-Drop In Centre ★ | 100,000 | | 100,000 |
| 80/20 Cost Shared Hostels | 906,422 | 34,690 | 906,422 |
| 100% Municipal Hostels | 193,646 | 5,460 | 193,646 |
| Non-OW Client Supports | 5,000 | | |
| Total Gross Cost | 1,286,639 | 40,150 | 1,281,639 |
| Subsidy @ 80% of eligible cost | (725,138) | (27,752) | (752,890) |
| Net municipal cost | 561,501 | 12,398 | 573,899 |
| County Sharing ratio Based on Prev Year Weighted Assessment (52.30%) | (293,665) | NA | (293,665) |
| County cap imposed | (170,000) | NA | (170,000) |
| County Contribution - Lesser of Prev Year Weighted Assessment or Cap | (170,000) | NA | (170,000) |
| Balance funded by City | 391,501 | 12,398 | 403,899 |
| Actual Sharing Ratios | | | |
| City | 69.72% | 100.00% | 70.38% |
| County | 30.28% | 0.00% | 29.62% |

★ Not a mandatory service

Community Social Plan

The Community Social Plan (CSP) is also not a mandated service. The initial agreed-upon funding split has been altered through annual budget discussion. Appendix C reflects a proposed 48.34% City 51.66% County split as is presented in the draft 2009 Budget.

Chart 6 provides details.

Chart 6 Community Social Plan

| Description Col 1 | 2009 Proposed Budget Col 2 |
|-------------------------------|-------------------------------------|
| Community Social Plan | |
| Salaries - Full Time | 79,395 |
| Benefits | 21,437 |
| Advertising and Publicity | 750 |
| United Way Community Handbook | 30,000 |
| SocisalPlanning Council | 58,500 |
| Office Supplies | 1,000 |
| Corporate Admin | 4,500 |
| External Facility Rental | 9,000 |
| Business Travel | 6,000 |
| Staff Training | 1,000 |
| Gross Municipal Cost | 211,582 |
| County Sharing ratio | (109,299) |
| City share | 102,283 |
| Actual funding % | |
| City | 48.3% |
| County | 51.7% |

**The 2009
 Community Social
 Plan Budget is
 subject to further
 deliberations on an
 increase to the
 delivery
 component of the
 project**

Other proposed non-financial changes

In addition to updating the agreement to reflect the current sharing ratios, a number of other wording changes are proposed in the new agreement appended to this report as Appendix B.

The significant changes include the following:

Prelude changed to reflect agreement is being updated for the next five years.

- 2.3 Composition amended to include four from each Municipality as opposed to three
- 2.6 Frequency of meeting – amended to reflect current practice
- 2.9 Agenda distribution – amended to reflect City Clerk role
- 2.10 Minutes - amended to reflect City Clerk role

- 2.11 Meeting Procedure – added to clarify meetings procedure will be in accordance with the Municipal Act 2001 requirements
- 3.0 ADVISORY COMMITTEES amended so instead of referencing “The three major Advisory Committees to the Joint Services Steering Committee are the Social Policy Initiatives Committee, the Affordable Housing Action Committee, and the Land Ambulance Technical Advisory Committee to include only the Affordable Housing Action Committee
- 4.0 Service Delivery Manager Operations – amended to add
 - (g) performing all Human Resources functions required to operate the service in accordance with their respective Municipality’s Human Resources Policies; and
 - (h) Acquiring all goods and services required to operate the service in accordance with their respective Municipality’s Purchasing Policies.
- 6.0 Services covered and cost sharing basis – Appendix amended to reflect updated allocations
- 11.0 OTHER RELATED AGREEMENTS – added to reference an Agreement between the City of Peterborough, County of Peterborough and the Greater Peterborough Area Economic Development Corporation covering the four year period January 1, 2009 to December 31, 2012 and an Inter-Municipal Service Agreement between the City and County stipulating the City would deliver the POA .

SUMMARY

The notion of establishing a Consolidated Municipal Service Manager back in 1998 was an emotional issue that led to intense negotiations and discussion, as Municipalities were reluctant to give up direct control of services they had been solely providing. Municipalities were very apprehensive about assuming new services formally delivered by the Province.

Over the past decade, however, both City and County Councils, and their staff, have become comfortable in their roles as Municipal Service Managers and are able to provide excellent services to City and County residents.

Although alternative sharing ratios can be used for the joint services, staff are recommending the existing sharing ratios continue for the five-year period 2009-2013

Submitted by,

Brian W. Horton
Senior Director of Corporate Services

Contact Person

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Attachments

- Appendix A 2004-2008 Consolidated Municipal Services Management Agreement
- Appendix B Consolidated Municipal Service Management Agreement (2009-2013)
- Appendix C Consolidated Municipal Service Management Agreement, Services Covered and Various Cost Sharing Options, Working Schedule

Appendix A

2004-2008 Consolidated Municipal Services Management Agreement

THE CORPORATION OF THE CITY OF PETERBOROUGH

BY-LAW NUMBER 03-210

BEING A BY-LAW TO AUTHORIZE AN AGREEMENT BETWEEN THE CORPORATION OF THE CITY OF PETERBOROUGH AND THE CORPORATION OF THE COUNTY OF PETERBOROUGH FOR A CONSOLIDATED MUNICIPAL SERVICES MANAGEMENT AGREEMENT

WHEREAS as the City and County entered in a consolidated municipal service agreement on the 29th of May, 1998;

AND WHEREAS Schedules to the agreement set out cost sharing arrangements which were in effect for a term that commenced on January 1, 1998 and that end on December 31, 2003, unless changed prior thereto by the mutual agreement of the parties;

AND WHEREAS both the City and the County acknowledge that each Municipal Service Manager has the authority to manage their respective municipal services, which has been assigned to them as part of this agreement within the approved annual budgets;

AND WHEREAS both the City and the County wish to extend the agreement with some modifications for another 5 year term covering the period January 1, 2004 to December 31, 2008; and

AND WHEREAS the City/County of Peterborough Joint Services Steering Committee have recommended that Council enter into an agreement, for the provision of services and the sharing of costs, as set out in the attached agreement marked as Appendix "A".

NOW THEREFORE the Corporation of the City of Peterborough by the Council thereof hereby enacts as follows:

1. That the Mayor and Clerk be and they are hereby authorized to execute an Consolidated Municipal Services Management Agreement between the Corporation of the City of Peterborough and the Corporation of the County of Peterborough in the form attached hereby as Appendix "A" and to affix the Seal of the Corporation thereto.

By-law read a first and second time this 27th day of October 2003.

By-law read a third time and finally passed this 27th day of October 2003.

(Sgd.) Sylvia Sutherland, Mayor

(Sgd.) Nancy Wright-Laking, City Clerk

APPENDIX A

To by-law 03-210

CONSOLIDATED MUNICIPAL SERVICE MANAGEMENT AGREEMENT (2004-2008)

This agreement made as of the ____ ____, ____.

BETWEEN:

THE CORPORATION OF THE CITY OF PETERBOROUGH
(hereinafter referred to as the City)

- and -

THE CORPORATION OF THE COUNTY OF PETERBOROUGH
(hereinafter referred to as the County)

Whereas as the City and the County entered in a consolidated municipal service management agreement on the 29th of May, 1998;

AND WHEREAS Schedules to the agreement set out cost sharing arrangements which were in effect for a term that commenced on January 1, 1998 and that end on December 31, 2003, unless changed prior thereto by the mutual agreement of the parties;

AND WHEREAS both the City and the County acknowledge that each Municipal Service Manager has the authority to manage their respective municipal services, which has been assigned to them as part of this agreement within the approved annual budgets.

AND WHEREAS both the City and the County wish to extend the agreement with some modifications for another 5 year term;

THEREFORE the City and the County covenant and agree each with the other as follows:

1. **CONSOLIDATED MUNICIPAL SERVICE MANAGERS AND AREA OF DELIVERY**

- 1.1 The City of Peterborough is designated the Municipal Service Manager for Social Services, Social Housing Services, and Provincial Offences. The County of Peterborough is designated the

Municipal Service Manager for the service delivery area for Land Ambulance Services.

- 1.2. The City and the County will provide consolidated municipal service planning and management required for the services within the geographic area comprising the County of Peterborough, including the geographic area comprising the City of Peterborough (hereinafter referred to as the Service delivery area).

2. **JOINT SERVICES STEERING COMMITTEE**

2.1 **Joint Services Steering Committee Continues**

The Joint Services Steering Committee, previously established by the parties, is hereby continued as the Joint Services Steering Committee, which shall be responsible for the administration and implementation of the terms of this agreement in an orderly and proper fashion, and which shall make recommendations to the City and County Councils with respect to joint services issues.

2.2 **Responsibilities of the Joint Services Steering Committee**

The responsibilities of the Joint Services Steering Committee shall include, but not necessarily be limited to:

- a) reviewing and approval of draft annual work plan and budget and recommend approval to the Councils of the City and the County including appropriate levels of staffing, and service levels for the various services to the respective Councils; and
- b) making recommendations to the Councils regarding various policy issues related to the operations of the services being delivered.

2.3 **Composition**

The Joint Services Steering Committee shall be composed of three (3) members of each of the Councils of the City and the County and those members shall be appointed for the term of Council.

2.4 **Chairperson**

The Members of the Joint Services Steering Committee shall elect from among themselves a Chairperson and Vice Chairperson who shall serve for a one (1) year term from January 1st to December 31st in each year. The position of Chairperson shall alternate from

year to year between the County and the City Committee Members.
The Chairperson shall vote on all matters.

2.5 Decisions and recommendations

Decisions and recommendations of the Joint Services Steering Committee shall be by way of majority vote of the members present. Accordingly, no action may be taken on matters, which result in a tie vote. A quorum shall consist of four (4) voting members.

2.6 Frequency of meetings

The Joint Services Steering Committee shall meet once a month during the months of January, February and March, to establish work programs and to review and approve annual budgets. Thereafter, as a minimum, the Committee will meet during the months June and September. Additional meetings may be scheduled if issues arise which in the opinion of the City Administrator and/or the County Administrator need to be presented to the Committee.

2.7 Date of meetings

When required, meetings will be held on the 2nd Thursday of the month.

2.8 City and County staff meet to review items

City and County staff will meet the week before the monthly JSSC meeting to review all reports that will be on the committee's agenda.

2.9 Agenda distribution

Agendas will be prepared and distributed to Joint Services Steering Committee members on the Friday before the week in which a Joint Services Steering Committee is held.

2.10 Minutes

The Joint Services Steering Committee shall keep minutes of its meetings, which shall be circulated in a timely fashion to the Joint Services Steering Committee members and to the Head of each Council.

2.11 Committee recommendations

Committee recommendations may be forwarded to City Council, County Council or both Councils depending upon the issue being considered. Generally speaking, recommendations will be dealt with as follows:

- a) Ontario Works, Child Care, Social Housing and Provincial Offences will be presented to City Council for consideration.
- b) Land Ambulance will be presented to County Council for consideration.
- c) Annual Budgets for Ontario Works, Child Care, Social Housing, Land Ambulance and Provincial Offences will be presented to both Councils.

3. **ADVISORY COMMITTEES**

- 3.1 The three major Advisory Committees to the Joint Services Steering Committee are the Social Policy Initiatives Committee, the Affordable Housing Action Committee, and the Land Ambulance Technical Advisory Committee.
- 3.2 Staff members from the City and/or the County will sit on all the advisory committees and report regularly to Joint Services.
- 3.3 Recommendations can be submitted to the Joint Services Steering Committee by any of the groups.
- 3.4 Minutes from all of the advisory committees will be placed on the Joint Services agenda as an information item.

4. **SERVICE DELIVERY MANAGER OBLIGATIONS**

- 4.1 The Service Delivery Manager has the obligation of discharging such responsibilities as the Province may prescribe for municipal service managers in respect of the service or services, including the following:
 - (a) managing the system of services within the service delivery area;
 - (b) being accountable to the Province and local taxpayers for management of these services within the policies and standards established by the Province;
 - (c) administering cost-sharing arrangements with the Province for Social Services, Social Housing, Provincial Offences, Land Ambulance
 - (d) administering cost-sharing arrangements between the City and the County;

- (e) determining within Provincial policies the most effective approaches to delivering services to clients in the service delivery area; and
- (f) taking advantage of opportunities to rationalize delivery across services where it is cost-effective and consistent with Provincial policies to do so.

4.2 Services will be readily accessible to the public, with service delivery boundaries that are easily understood, take language and culture into account and make sense in terms of existing transportation and communication patterns.

5. **EFFECTIVE DATE**

5.1 The effective date of this agreement will be January 1, 2004 to December 31, 2008.

6. **SERVICES COVERED AND COST SHARING BASIS**

6.1 The services covered under this agreement and the basis upon which cost are to be allocated are set out on Schedule A to this agreement.

6.2 Schedule A to this agreement may be amended from time to time by mutual agreement of the parties.

7. **CITY ADMINISTRATOR AND THE COUNTY ADMINISTRATOR DELEGATED AUTHORITY**

7.1 The City Administrator and the County Administrator are hereby authorized to administer and see to the carrying out of this agreement and, without restricting the generality of the foregoing, to exchange letters of understanding that more fully provide for the implementation and maintenance of the municipal services delivery system in accordance with the arrangements with and policies of the Province and the provisions of this agreement. Letters of Understanding shall be appended to and form part of this agreement.

8. **DISPUTE RESOLUTION**

8.1 In the event of any dispute about any matter arising out of this agreement between the City and the County, the following shall apply:

- (a) The dispute shall be referred initially by the party raising the dispute to the other party in writing for decision, which the latter shall give in writing within a reasonable time.
- (b) If the dispute is not satisfactorily settled between the parties, the dispute shall be submitted forthwith to a mediator to be agreed upon by the parties.
- (c) If the parties cannot agree on a mediator or the dispute is not satisfactorily settled between the parties through mediation, the dispute
 - i) if it involves cost-sharing, shall be submitted to the Provincial Municipal Service Management Arbitration System; or
 - ii) if it does not involve cost-sharing, shall be submitted to the Ontario Municipal Board for its decision, by which the City and the County agree to be bound, under clause (j) of section 54 and other enabling provisions of the Ontario Municipal Board Act and any other applicable statute.

NOTICE TO BE IN WRITING

9.1 Where in this agreement any notice, request, direction or other communication is required to be given or made by either party, it shall be in writing and is effective if delivered in person, sent by ordinary or registered mail, e-mail, or facsimile transmission addressed in the case of the City to its Administrator and in the case of the County to its Administrator at the addresses set out below:

- a) City of Peterborough
Attention: City Administrator
500 George Street North
Peterborough, ON K9H 3R9
- b) County of Peterborough
Attention: CAO/Clerk
County Court House
470 Water Street
Peterborough, ON K9H 3M3

10. **AGREEMENT MAY BE ALTERED BY WRITTEN AGREEMENT**

- 10.1 If at any time during the continuance of this agreement, the parties shall deem it necessary or advisable to make any alteration or addition to this agreement, they may do so by means of a written agreement between them which shall be supplemental or additional hereto and form part hereof.

IN WITNESS WHEREOF the parties have hereunto affixed their corporate seals duly attested by their proper officers in that behalf.

DATED this ____ day of _____, 2003.

THE CORPORATION OF THE CITY OF PETERBOROUGH

Mayor

Clerk

THE CORPORATION OF THE COUNTY OF PETERBOROUGH

Warden

CAO/Clerk

SCHEDULE A TO APPENDIX A

**Consolidated Municipal Service Management Agreement
 Summary of Services Provided, Cost Sharing Basis**

| Ref C1 | Description C2 | Cost Allocation Basis C3 |
|-----------|-----------------------------------------------------------------------------|-------------------------------------------------------|
| 1 | <u>Services Overseen by Joint Services Steering Committee (JSSC)</u> | |
| 2 | <u>City-Provided Service</u> | |
| 3 | Provincial Offences | Previous Year Weighted Taxable Assessment |
| 3 | Social Services | |
| 5 | a) OW Administration | Budgeted OW Caseloads |
| 6 | b) OW Benefits | Actual Costs Incurred |
| 7 | c) OW Employment (not incl. Norwood) | Budgeted OW Caseloads |
| 8 | d) Intake Screening Unit | Budgeted OW Caseloads |
| 9 | e) ODSP Benefits | Actual Costs Incurred |
| 10 | f) Drug Benefits | Budgeted Total OW & ODSP CL |
| 11 | g) ODSP Administration | Budgeted ODSP Caseloads |
| 12 | h) Homelessness (OSIS) | Previous Year Weighted Taxable Assessment |
| 13 | i) Homemakers and Nurses | Actual Costs Incurred |
| 14 | j) LEAP, HRDC, Norwood Emp | 100% Subsidized |
| 15 | k) Children's Services | Budgeted Target Days of Care |
| 16 | Housing | Previous Year Weighted Taxable Assessment |
| 17 | <u>County-Provided Service</u> | |
| 18 | Land Ambulance | Permanent population (Based on Municipal Enumeration) |

APPENDIX B

CONSOLIDATED MUNICIPAL SERVICE MANAGEMENT AGREEMENT (2009-2013)

APPENDIX B

CONSOLIDATED MUNICIPAL SERVICE MANAGEMENT AGREEMENT (2009-2013)

This agreement made as of the December 1, 2008.

BETWEEN:

THE CORPORATION OF THE CITY OF PETERBOROUGH
(hereinafter referred to as the City)

- and -

THE CORPORATION OF THE COUNTY OF PETERBOROUGH
(hereinafter referred to as the County)

Whereas the City and the County entered in a consolidated municipal service management agreement (the Agreement) on the 29th of May, 1998;

AND WHEREAS the agreement was amended in 2003 to cover the period January 1, 2004 to December 31, 2008 unless changed prior thereto by the mutual agreement of the parties;

AND WHEREAS both the City and the County wish to extend the agreement with some modifications for another 5 year term covering the period January 1, 2009 to December 31, 2013

NOW THEREFORE the Corporation of the City of Peterborough by the Council thereof hereby enacts as follows:

1. **CONSOLIDATED MUNICIPAL SERVICE MANAGERS AND AREA OF DELIVERY**

- 1.1 The City of Peterborough is designated the Municipal Service Manager for Social Services, Social Housing Services, and Provincial Offences. The County of Peterborough is designated the Municipal Service Manager for Land Ambulance Services.
- 1.2 The City and the County will provide consolidated municipal service planning and management required for the services within the geographic area comprising the County of Peterborough, including the geographic area comprising the City of Peterborough (hereinafter referred to as the Service delivery area).

2. **JOINT SERVICES STEERING COMMITTEE**

2.1 **Joint Services Steering Committee Continues**

The Joint Services Steering Committee, previously established by the parties, is hereby continued as the Joint Services Steering Committee, which shall be responsible for the administration and implementation of the terms of this agreement in an orderly and proper fashion, and which shall make recommendations to the City and County Councils with respect to joint services issues.

2.2 **Responsibilities of the Joint Services Steering Committee**

The responsibilities of the Joint Services Steering Committee shall include, but not necessarily be limited to:

- a) reviewing and approval of draft annual work plan and budget and recommend approval to the Councils of the City and the County including appropriate levels of staffing, and service levels for the various services to the respective Councils; and
- b) making recommendations to the Councils regarding various policy issues related to the operations of the services being delivered.

2.3 **Composition**

The Joint Services Steering Committee shall be composed of four (4) members of each of the Councils of the City and the County and those members shall be appointed for the term of Council.

2.4 **Chairperson**

The Members of the Joint Services Steering Committee shall elect from among themselves a Chairperson and Vice Chairperson who shall serve for a one (1) year term from January 1st to December 31st in each year. The position of Chairperson shall alternate from year to year between the County and the City Committee Members. The Chairperson shall vote on all matters.

2.5 **Decisions and recommendations**

Decisions and recommendations of the Joint Services Steering Committee shall be by way of majority vote of the members present. Accordingly, no action may be taken on matters, which

result in a tie vote. A quorum shall consist of five (5) voting members.

2.6 Frequency of meetings

The Joint Services Steering Committee may meet once each quarter. Additional meetings may be scheduled if issues arise which, in the opinion of the City Administrator and/or the County Administrator, need to be presented to the Committee.

2.7 Date of meetings

When required, meetings will be held on the 2nd Thursday of the month.

2.8 City and County staff meet to review items

When possible, City and County staff will meet the week before the Joint Services Steering Committee meeting to review all reports that will be on the Committee agenda.

2.9 Agenda distribution

The City Clerk shall prepare and distribute agendas to Joint Services Steering Committee members on the Friday before the week in which a Joint Services Steering Committee is held.

2.10 Minutes

The City Clerk shall attend each Joint Services Steering Committee meeting and shall prepare minutes that shall be circulated in a timely fashion to the Joint Services Steering Committee members.

2.11 Meeting Procedure

Meetings will be conducted in accordance with the Municipal Act 2001 requirements and relevant regulations.

2.12 Committee recommendations

Committee recommendations may be forwarded to City Council, County Council or both Councils, depending upon the issue being considered. Generally speaking, recommendations will be dealt with as follows:

- a) Ontario Works, Child Care, Social Housing and Provincial Offences will be presented to City Council for consideration.
- b) Land Ambulance will be presented to County Council for consideration

- c) Annual Budgets for Ontario Works, Child Care, Social Housing, Land Ambulance and Provincial Offences will be presented to both Councils for consideration.

3. **Affordable Housing Action Committee**

- 3.1 The Affordable Housing Action Committee is considered to be an Advisory Committee to the Joint Services Steering Committee.
- 3.2 Staff members from the City and/or the County will sit on all the advisory committees and report regularly to Joint Services.
- 3.3 Recommendations can be submitted to the Joint Services Steering Committee by Affordable Housing Action Committee through a covering report prepared by the City Director of Planning and Development Services.
- 3.4 Minutes from all of the Affordable Housing Action Committee will be placed on the Joint Services agenda as an information item.

4. **SERVICE DELIVERY MANAGER OBLIGATIONS**

- 4.1 Each Municipal Service Delivery Manager has the obligation of discharging such responsibilities as the Province may prescribe for Municipal Service Managers in respect of the service or services, including the following:
 - (a) managing the system of services within the service delivery area;
 - (b) being accountable to the Province and local taxpayers for management of these services within the policies and standards established by the Province;
 - (c) administering cost-sharing arrangements with the Province for Social Services, Social Housing, Provincial Offences, Land Ambulance
 - (d) administering cost-sharing arrangements between the City and the County;
 - (e) determining, within Provincial policies, the most effective approaches for delivering services to clients in the service delivery area;

- (f) taking advantage of opportunities to rationalize service delivery, where it is cost-effective and consistent with Provincial policies to do so;
- (g) performing all Human Resources functions required to operate the service in accordance with their respective Municipality's Human Resources Policies; and
- (h) Acquiring all goods and services required to provide the service in accordance with their respective Municipality's Purchasing Policies

4.2 Services will be delivered in accordance with the following criteria:

- i) within a clearly defined service area;
- ii) in a manner which takes language and culture into account; and
- iii) takes existing transportation and communication networks into account.

5. **TERM OF AGREEMENT**

5.1 The term of this agreement will be January 1, 2009 to December 31, 2013.

6. **SERVICES COVERED AND COST SHARING BASIS**

6.1 The services covered under this agreement, and the basis upon which cost are to be allocated, are set out on Schedule A to this agreement.

6.2 Schedule A to this agreement may be amended from time to time by mutual agreement of each party's duly elected municipal council.

7. **CITY ADMINISTRATOR AND THE COUNTY ADMINISTRATOR DELEGATED AUTHORITY**

7.1 The City Administrator and the County Administrator are hereby authorized to administer and see to the carrying out of this agreement and, without restricting the generality of the foregoing, to exchange letters of understanding that more fully provide for the implementation and maintenance of the municipal services delivery system in accordance with the arrangements with and policies of

the Province and the provisions of this agreement. Letters of Understanding shall be appended to and form part of this agreement.

8. **DISPUTE RESOLUTION**

- 8.1 In the event of any dispute about any matter arising out of this agreement between the City and the County, the following shall apply:
- (a) The dispute shall be referred initially by the party raising the dispute to the other party in writing for decision, which the latter shall give in writing within a reasonable time.
 - (b) If the dispute is not satisfactorily settled between the parties, the dispute shall be submitted forthwith to a mediator to be agreed upon by the parties.
 - (c) If the parties cannot agree on a mediator or the dispute is not satisfactorily settled between the parties through mediation, the dispute
 - i) if it involves cost-sharing, shall be submitted to the Provincial Municipal Service Management Arbitration System; or
 - ii) if it does not involve cost-sharing, shall be submitted to the Ontario Municipal Board for its decision, by which the City and the County agree to be bound, under clause (j) of section 54 and other enabling provisions of the Ontario Municipal Board Act and any other applicable statute.

NOTICE TO BE IN WRITING

- 9.1 Where in this agreement any notice, request, direction or other communication is required to be given or made by either party, it shall be in writing and is effective if delivered in person, sent by ordinary or registered mail, e-mail, or facsimile transmission addressed in the case of the City to its Administrator and in the case of the County to its Administrator at the addresses set out below:
- a) City of Peterborough
Attention: City Administrator
500 George Street North
Peterborough, ON K9H 3R9

b) County of Peterborough
Attention: CAO/Clerk
County Court House
470 Water Street
Peterborough, ON K9H 3M3

10. **AGREEMENT MAY BE ALTERED BY WRITTEN AGREEMENT**

10.1 If at any time during the continuance of this agreement, the parties shall deem it necessary or advisable to make any alteration or addition to this agreement, they may do so by means of a written agreement between them which shall be supplemental or additional hereto and form part hereof.

11. **RELATED AGREEMENTS**

11.1 At its meeting held July 7, 2008 based on recommendations in Report OCS08-006, dated June 30, 2008, and through By-law 080-117 Council of the City of Peterborough, Council approved an Agreement between the City of Peterborough, County of Peterborough and the Greater Peterborough Area Economic Development Corporation covering the four year period January 1, 2009 to December 31, 2012.

At its meeting held July 28, 2008 through By-law 2008-63, County Council approved the same agreement

Portions of that agreement refer to responsibilities of the Joint Services Steering Committee.

11.2 At its meeting held March 6, 2000, based on the City Solicitor's report OCS00-001, dated February 28, 2000, Council of the City of Peterborough authorized the Mayor and the Clerk to execute an Inter-Municipal Service Agreement between the City and County stipulating the City would deliver the POA services and revenues would be shared based on weighted current value assessment. Both parties signed the agreement on June 1, 2000.

The Agreement also set out other operational issues and refers to responsibilities of the Joint Services Steering Committee.

IN WITNESS WHEREOF the parties have hereunto affixed their corporate seals duly attested by their proper officers in that behalf.

DATED this 1st day of December, 2008.

THE CORPORATION OF THE CITY OF PETERBOROUGH

Mayor

Clerk

THE CORPORATION OF THE COUNTY OF PETERBOROUGH

Warden

CAO/Clerk

| Appendix A To Consolidated Municipal Service Management Agreement Covering the period January 1, 2009 to Decemebr 31, 2013 | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|
| Ref | Description | Allocation Basis |
| C1 | C2 | C3 |
| City Provided Services | | |
| <u>Provincial Offences</u> | | |
| 1.0 | POA | Previous Year Weighted Assessment 2 |
| <u>Social Services</u> | | |
| 2.0 | Ontario Works - Administration, 100% Funded, Employment,Addiction, PERC 100% funded, Child care Informal and Formal | Budgeted OW Caseload Split |
| 3.0 | Ontario Works - Mandatory Benefits | Actual Costs Incurred 1 |
| 4.0 | Ontario Works - Discretionary Benefits | Actual Costs Incurred 1 |
| 5.0 | Ontario Works - Hostels, Domiciliary Hostels and Drop In Centre | Previous Year Weighted Assessment; County Share capped at \$170,000 |
| 6.0 | ODSP - Benefits | Actual Costs Incurred 1 |
| 7.0 | Homemakers & Nurses | Actual Costs Incurred 1 |
| 8.0 | Homelessness - CONSOLIDATED HOMELESSNESS PREVENTION PROGRAM | 100% Provincially Funded, but if ever a balance based on Previous Year's Weighted Assessment |
| 9.0 | Community Partnerships and Family Services STATUS QUO | Budgeted Formal Child Care Spaces |
| 10.0 | Community Social Plan | 50-50 split of Actual Costs Incurred. Caps may be established for each Municipality at time budget is established |
| <u>Housing</u> | | |
| 10.0 | Housing | Previous Year Weighted Assessment 2 |
| County Provided Service | | |
| <u>Land Ambulance</u> | | |
| 11.0 | Land Ambulance | Population (Based on latest available Census) - 2009 allocation based on 2006 Census; City = 74,898 County - 58,182 Total = 133,088 |
| Notes 1 Budgeted allocation based on estimated cost to be incurred by each municipality. Actual allocation based on costs incurred for year 2 Previous year's weighted assessment is used rather than current year's because current year's is not typically established until tax ratios are established which can be as late as April 30 of the current year | | |

Appendix C to Report CP08-010

Working Schedule

CMSM Services Covered and Various Cost Sharing Options

Appendix C to Report CP08-009
Consolidated Municipal Service Management Agreement
Services Covered and Various Cost Sharing Options
Working Schedule

| Ref | Description | 2009 Draft Budget as Recommended by JSSC October 23, 2008 | | | | | | | |
|-----------------------------------|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------|------------|-----------------|---------------|------------|--------------|
| | | Allocation Basis | City Cost Sharing % | County Cost Sharing % | Gross Cost | Direct Revenues | Net Municipal | City Share | County Share |
| C1 | C2 | C3 | C4 | C5 | C6 | C7 | C8 | C9 | C10 |
| City Provided Services | | | | | | | | | |
| <u>Provincial Offences</u> | | | | | | | | | |
| 1.0 | POA - STATUS QUO | Previous Year Weighted Assessment (See 2 separate Inter-Municipal Service Agreement between City and County dated 2002 & report OCS00-001 dated Feb 28, 2000 - Specifies Weighted CVA - no mention of current or | 47.70% | 52.30% | 978,892 | (2,680,000) | (1,701,108) | (811,429) | (889,679) |
| 1.1 | POA alternative 1 | Based on # of tickets issued by City Police vs OPP (Estimate based on tickets issued up to end of Aug 2008, City 4,707;OPP 10,449 | 31.06% | 68.94% | 978,892 | (2,680,000) | (1,701,108) | (528,364) | (1,172,744) |
| 1.2 | POA alternative 2 | Based on # of tickets issued by City Police vs. OPP (Estimate based on tickets issued during 2007. City 5,060;OPP 13,756 | 36.95% | 63.05% | 978,892 | (2,680,000) | (1,701,108) | (628,559) | (1,072,549) |
| 1.3 | POA alternative 3 | Population (Based on latest available Census) - 2009 allocation based on 2006 Census; City = 74,898 County = 58,182 Total = 133,088 | 56.28% | 43.72% | 978,892 | (2,680,000) | (1,701,108) | (957,384) | (743,724) |
| 1.4 | POA DEFAULT | See separate Inter-Municipal Service Agreement between City and County dated 2002 & report OCS00-001 dated Feb 28, 2000 Disputes settled by mediation or arbitration. Agreements referenced in Provincial Offences Act. | | | | | | | |

Appendix C to Report CP08-009
Consolidated Municipal Service Management Agreement
Services Covered and Various Cost Sharing Options
Working Schedule

| Ref | Description | 2009 Draft Budget as Recommended by JSSC October 23, 2008 | | | | | | | |
|-----|--------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------|------------|-----------------|---------------|------------|--------------|
| | | Allocation Basis | City Cost Sharing % | County Cost Sharing % | Gross Cost | Direct Revenues | Net Municipal | City Share | County Share |
| C1 | C2 | C3 | C4 | C5 | C6 | C7 | C8 | C9 | C10 |
| | Social Services | | | | | | | | |
| 2.0 | Ontario Works - Administration, 100% Funded, Employment,Addiction, PERC (100% funded), Child care Informal and Formal - STATUS QUO | Budgeted OW Caseload Split | 82.00% | 18.00% | 10,379,604 | (6,325,540) | 4,054,064 | 3,324,332 | 729,732 |
| 2.1 | Ontario Works - Administration, 100% Funded, Employment,Addiction,PERC (100% Funded), Child care Informal and Formal - ALTERNATIVE 1 | Previous Year Weighted Assessment 2 | 47.70% | 52.30% | 10,379,604 | (6,325,540) | 4,054,064 | 1,933,789 | 2,120,275 |
| 2.2 | Ontario Works - Administration, 100% Funded, Employment,Addiction,PERC (100% funded), Child care Informal and Formal - ALTERNATIVE 2 | Population (Based on latest available Census) - 2009 allocation based on 2006 Census; City = 74,898 County = 58,182 Total = 133,088 | 56.28% | 43.72% | 10,379,604 | (6,325,540) | 4,054,064 | 2,281,627 | 1,772,437 |
| 2.3 | Ontario Works - Administration, 100% Funded, Employment,Addiction,PERC, Child care Informal and Formal - ALTERNATIVE 3 | 50% OW caseload Split; 50% Previous Years weighted assessment | 64.85% | 35.15% | 10,379,604 | (6,325,540) | 4,054,064 | 2,629,061 | 1,425,003 |
| 2.4 | Ontario Works - Administration, 100% Funded, Employment,Addiction,PERC (100% funded), Child care Informal and Formal - DEFAULT | Arbitration ADMINISTRATION AND COST SHARING, O. Reg. 135/98 Enabling Statute: Ontario Works Act, 1997, S.O. 1997 | | | | | | | |

Appendix C to Report CP08-009
Consolidated Municipal Service Management Agreement
Services Covered and Various Cost Sharing Options
Working Schedule

| Ref | Description | 2009 Draft Budget as Recommended by JSSC October 23, 2008 | | | | | | | |
|-----|----------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------|------------|-----------------|---------------|------------|--------------|
| | | Allocation Basis | City Cost Sharing % | County Cost Sharing % | Gross Cost | Direct Revenues | Net Municipal | City Share | County Share |
| C1 | C2 | C3 | C4 | C5 | C6 | C7 | C8 | C9 | C10 |
| 3.0 | Ontario Works - Mandatory Benefits - STATUS QUO | Actual Costs Incurred 1 | 82.50% | 17.50% | 22,195,352 | (17,756,281) | 4,439,071 | 3,662,234 | 776,837 |
| 3.1 | Ontario Works - Mandatory Benefits - ALTERNATIVE 1 | Previous Year Weighted Assessment 2 | 47.70% | 52.30% | 22,195,352 | (17,756,281) | 4,439,071 | 2,117,437 | 2,321,634 |
| 3.2 | Ontario Works - Mandatory Benefits - ALTERNATIVE 2 | Population (Based on latest available Census) - 2009 allocation based on 2006 Census; City = 74,898 County = 58,182 Total = 133,088 | 56.28% | 43.72% | 22,195,352 | (17,756,281) | 4,439,071 | 2,498,309 | 1,940,762 |
| 3.3 | Ontario Works - Mandatory Benefits - ALTERNATIVE 3 | 50% OW caseload Split; 50% Previous Years weighted assessment | 64.85% | 35.15% | 22,195,352 | (17,756,281) | 4,439,071 | 2,878,738 | 1,560,333 |
| 3.4 | Ontario Works - Mandatory Benefits - DEFAULT | Arbitration ADMINISTRATION AND COST SHARING, O. Reg. 135/98 Enabling Statute: Ontario Works Act, 1997, S.O. 1997 | | | | | | | |

Appendix C to Report CP08-009
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Working Schedule

| Ref | Description | 2009 Draft Budget as Recommended by JSSC October 23, 2008 | | | | | | | |
|-----|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------|------------|-----------------|---------------|------------|--------------|
| | | Allocation Basis | City Cost Sharing % | County Cost Sharing % | Gross Cost | Direct Revenues | Net Municipal | City Share | County Share |
| C1 | C2 | C3 | C4 | C5 | C6 | C7 | C8 | C9 | C10 |
| 4.0 | Ontario Works - Discretionary Benefits - STATUS QUO | Actual Costs Incurred 1 | 83.75% | 16.25% | 1,364,441 | (1,108,304) | 256,137 | 214,515 | 41,622 |
| 4.1 | Ontario Works - Discretionary Benefits - ALTERNATIVE 1 | Previous Year Weighted Assessment 2 | 47.70% | 52.30% | 1,364,441 | (1,108,304) | 256,137 | 122,177 | 133,960 |
| 4.2 | Ontario Works - Discretionary Benefits - ALTERNATIVE 2 | Population (Based on latest available Census) - 2009 allocation based on 2006 Census; City = 74,898 County = 58,182 Total = 133,080 | 56.28% | 43.72% | 1,364,441 | (1,108,304) | 256,137 | 144,154 | 111,983 |
| 4.3 | Ontario Works - Discretionary Benefits - ALTERNATIVE 3 | 50% OW caseload Split; 50% Previous Years weighted assessment | 64.85% | 35.15% | 1,364,441 | (1,108,304) | 256,137 | 166,105 | 90,032 |
| 4.4 | Ontario Works - Discretionary Benefits -DEFAULT | Arbitration ADMINISTRATION AND COST SHARING, O. Reg. 135/98 Enabling Statute: Ontario Works Act, 1997, S.O. 1997 | | | | | | | |
| 5.0 | Ontario Works - Hostels, Domiciliary Hostels and Drop In Centre- STATUS QUO | Previous Year Weighted Assessment; County Share capped at \$170,000 | 69.72% | 30.28% | 1,326,789 | (752,890) | 573,899 | 403,899 | 170,000 |
| 5.1 | Ontario Works - Hostels, Domiciliary Hostels and Drop In Centre- ALTERNATIVE 1 | Previous Year Weighted Assessment 2 | 47.70% | 52.30% | 1,326,789 | (752,890) | 573,899 | 273,750 | 300,149 |
| 5.2 | Ontario Works - Hostels, Domiciliary Hostels and Drop In Centre- ALTERNATIVE 2 | Population (Based on latest available Census) - 2009 allocation based on 2006 Census; City = 74,898 County = 58,182 Total = 133,080 | 56.28% | 43.72% | 1,326,789 | (752,890) | 573,899 | 322,990 | 250,909 |
| 5.3 | Ontario Works - Hostels, Domiciliary Hostels and Drop In Centre-DEFAULT | Arbitration ADMINISTRATION AND COST SHARING, O. Reg. 135/98 Enabling Statute: Ontario Works Act, 1997, S.O. 1997 | | | | | | | |

Appendix C to Report CP08-009
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Working Schedule

| Ref | Description | 2009 Draft Budget as Recommended by JSSC October 23, 2008 | | | | | | | |
|-----|--------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------|------------|-----------------|---------------|------------|--------------|
| | | Allocation Basis | City Cost Sharing % | County Cost Sharing % | Gross Cost | Direct Revenues | Net Municipal | City Share | County Share |
| C1 | C2 | C3 | C4 | C5 | C6 | C7 | C8 | C9 | C10 |
| 8.0 | Homelessness - CONSOLIDATED HOMELESSNESS PREVENTION PROGRAM - STATUS QUO | 100% Provincially Funded, but if ever a balance based on Previous Year's Weighted Assessment | 47.70% | 52.30% | 153,056 | (153,056) | - | - | - |
| 8.1 | Homelessness - CONSOLIDATED HOMELESSNESS PREVENTION PROGRAM - DEFAULT | Subject to arbitration as described in , O. Reg. 642/00 DETERMINATION, ALLOCATION, APPORTIONMENT AND BILLING OF HOUSING COSTS Enabling Statute: Social Housing Reform Act, 2000, S.O. 2000, c. 27 | | | | | | | |
| 9.0 | Community Partnerships and Family Services STATUS QUO | Budgeted Formal Child Care Spaces | 77.00% | 23.00% | 7,071,713 | (5,561,060) | 1,510,653 | 1,163,203 | 347,450 |
| 9.1 | Community Partnerships and Family Services - ALTERNATIVE 1 | Previous Year Weighted Assessment 2 | 47.70% | 52.30% | 7,071,713 | (5,561,060) | 1,510,653 | 720,581 | 790,072 |
| 9.2 | Community Partnerships and Family Services - ALTERNATIVE 2 | Population (Based on latest available Census) - 2009 allocation based on 2006 Census; City = 74,898 County = 58,182 Total = 133,088 | 56.28% | 43.72% | 7,071,713 | (5,561,060) | 1,510,653 | 850,196 | 660,457 |
| 9.3 | Community Partnerships and Family Services - ALTERNATIVE 3 | 50% Budgeted Formal Child Care Spaces; 50% Previous Years weighted assessment | 62.35% | 37.65% | 7,071,713 | (5,561,060) | 1,510,653 | 941,892 | 568,761 |
| 9.4 | Community Partnerships and Family Services - DEFAULT | Arbitration GENERAL, R.R.O. 1990, Reg. 262 Enabling Statute: Day Nurseries Act, R.S.O. 1990, c. D.2 | | | | | | | |

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Consolidated Municipal Service Management Agreement
Services Covered and Various Cost Sharing Options
Working Schedule

| Ref | Description | 2009 Draft Budget as Recommended by JSSC October 23, 2008 | | | | | | | |
|------|--------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------|-------------------|---------------------|-----------------------|-------------------|------------------|
| | | Allocation Basis | City Cost Sharing % | County Cost Sharing % | Gross Cost | Direct Revenues | Net Municipal | City Share | County Share |
| C1 | C2 | C3 | C4 | C5 | C6 | C7 | C8 | C9 | C10 |
| 10.0 | Community Social Plan STATUS QUO | 50-50 split of Actual Costs Incurred. Caps may 1 be established for each Municipality at time budget is established | 48.34% | 51.66% | 211,582 | - | 211,582 | 102,283 | 109,299 |
| 10.1 | Community Social Plan - ALTERNATIVE 1 | True 50-50- split | 50.00% | 50.00% | 211,582 | - | 211,582 | 105,791 | 105,791 |
| 10.2 | Community Social Plan - ALTERNATIVE 2 | Previous Year Weighted Assessment 2 | 47.70% | 52.30% | 211,582 | - | 211,582 | 100,925 | 110,657 |
| 10.3 | Community Social Plan - ALTERNATIVE 3 | Population (Based on latest available Census) - 2009 allocation based on 2006 Census; City = 74,898 County = 58,182 Total = 133,088 | 56.28% | 43.72% | 211,582 | - | 211,582 | 119,078 | 92,504 |
| 10.4 | Community Social Plan -DEFAULT | No default - not a mandatory service | | | | | | | |
| 11.0 | Subtotal Social Services STATUS QUO | | | | 51,280,756 | (31,690,176) | 19,590,580 | 15,795,803 | 3,794,777 |
| 12.0 | | | | | - | | % of total Mun | 80.6% | 19.4% |

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| 2009 Draft Budget as Recommended by JSSC October 23, 2008 | | | | | | | | | |
|-----------------------------------------------------------|----------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------|-------------------|---------------------|-------------------|-------------------|------------------|
| Ref | Description | Allocation Basis | City Cost Sharing % | County Cost Sharing % | Gross Cost | Direct Revenues | Net Municipal | City Share | County Share |
| C1 | C2 | C3 | C4 | C5 | C6 | C7 | C8 | C9 | C10 |
| | Housing | | | | | | | | |
| 14.0 | Housing - STATUS QUO | Previous Year Weighted Assessment ² | 47.70% | 52.30% | 13,947,903 | (5,559,775) | 8,388,128 | 4,001,137 | 4,386,991 |
| 14.1 | Housing - ALTERNATIVE 1 | # of Social Housing Units in City (1,688) and in County (199) Total = 1,887 | 89.45% | 10.55% | 13,947,903 | (5,559,775) | 8,388,128 | 7,503,516 | 884,612 |
| 14.2 | Housing - ALTERNATIVE 2 | Population (Based on latest available Census) - 2009 allocation based on 2006 Census; City = 74,898 County = 58,182 Total = 133,088 | 56.28% | 43.72% | 13,947,903 | (5,559,775) | 8,388,128 | 4,720,838 | 3,667,290 |
| 14.3 | Housing - DEFAULT | Subject to arbitration as described in , O. Reg. 642/00 DETERMINATION, ALLOCATION, APPORTIONMENT AND BILLING OF HOUSING COSTS Enabling Statute: Social Housing Reform Act, 2000, S.O. 2000, c. 27 | | | | | - | - | - |
| 15.0 | Subtotal -City- Provided - Status Quo | | 72.25% | 27.75% | 66,207,551 | (39,929,951) | 26,277,600 | 18,985,511 | 7,292,089 |

Appendix C to Report CP08-009
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Working Schedule

| Ref | Description | 2009 Draft Budget as Recommended by JSSC October 23, 2008 | | | | | | | |
|-----|-------------|-----------------------------------------------------------|---------------------|-----------------------|------------|-----------------|---------------|------------|--------------|
| | | Allocation Basis | City Cost Sharing % | County Cost Sharing % | Gross Cost | Direct Revenues | Net Municipal | City Share | County Share |
| C1 | C2 | C3 | C4 | C5 | C6 | C7 | C8 | C9 | C10 |

County Provided Service

| <u>Land Ambulance</u> | | | | | | | | | |
|-----------------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|--------|--------|------------|-----------|-----------|---------------------|---------------------|
| 16.0 | Land Ambulance - STATUS QUO | Population (Based on latest available Census) - 2009 allocation based on 2006 Census; City = 74,898 County = 58,182 Total = 133,088 | 56.28% | 43.72% | 11,682,200 | 4,844,947 | 6,837,253 | 3,848,006 Note 3 | 2,989,247 Note 3 |
| 16.1 | Land Ambulance - ALTERNATIVE 1 | Previous Year Weighted Assessment 2 | 47.70% | 52.30% | 11,682,200 | 4,844,947 | 6,837,253 | 3,261,370 | 3,575,883 |
| 16.2 | Land Ambulance - ALTERNATIVE 2 | Total Call Volume. Estimate based on call volumes stats provided by Bob English at October 23, 2008 JSSC meeting | 68.00% | 32.00% | 11,682,200 | 4,844,947 | 6,837,253 | 4,649,332 | 2,187,921 |
| 16.3 | Land Ambulance - DEFAULT | Current year's weighted assessment as per O.Reg 129/99 "COSTS ASSOCIATED WITH THE PROVISION OF LAND AMBULANCE SERVICES" | | | | | | | |
| 17.0 | Subtotal County Provided | | | | 11,682,200 | 4,844,947 | 6,837,253 | 3,848,006 | 2,989,247 |

Appendix C to Report CP08-009
Consolidated Municipal Service Management Agreement
Services Covered and Various Cost Sharing Options
Working Schedule

| 2009 Draft Budget as Recommended by JSSC October 23, 2008 | | | | | | | | | |
|-----------------------------------------------------------|----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------|------------|-----------------------------|----------------|-------------|--------------|
| Ref | Description | Allocation Basis | City Cost Sharing % | County Cost Sharing % | Gross Cost | Direct Revenues | Net Municipal | City Share | County Share |
| C1 | C2 | C3 | C4 | C5 | C6 | C7 | C8 | C9 | C10 |
| 18.0 | Combined JSSC controlled STATUS QUO | | | | 77,889,751 | (35,085,004) | 33,114,853 | 22,833,517 | 10,281,336 |
| | | | | | | | % of total Mun | 69.0% | 31.0% |
| 19.0 | Combined - If All based on Prev Year Weighted Assessment | Previous Year Weighted Assessment | 47.70% | 52.30% | 77,889,751 | (35,085,004) | 33,114,853 | 15,795,785 | 17,319,068 |
| 20.0 | | | | | | Total Sharing % | | 47.7% | 52.3% |
| 21.0 | | | | | | Difference from STATUAS QUO | | (7,037,732) | 7,037,732 |
| 22.0 | Combined - If All based on Population | Population (Based on latest available Census) - 2009 allocation based on 2006 Census; City = 74,898 County = 58,182 Total = 133,088 | 56.28% | 43.72% | 77,889,751 | (35,085,004) | 33,114,853 | 18,637,039 | 14,477,814 |
| 23.0 | | | | | | Total Sharing % | | 56.3% | 43.7% |
| 24.0 | | | | | | Difference from STATUAS QUO | | (4,196,478) | 4,196,478 |

Notes

- 1 Budgeted allocation based on estimated cost to be incurred by each municipality. Actual allocation based on costs incurred for year
- 2 Previous year's weighted assessment is used rather than current year's because current year's is not typically established until tax ratios are established which can be
- 3 Land Ambulance numbers differ from JSSC Budget due to rounding